



ANNUAL REPORT AND ACCOUNTS 2012

for the year ended 30 November 2012

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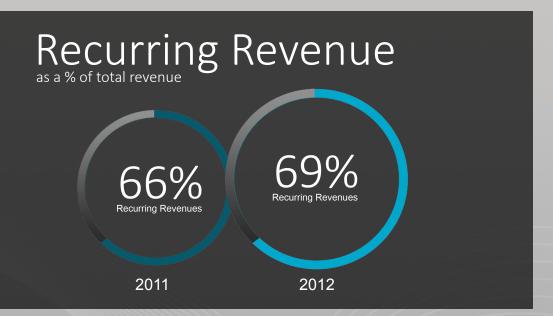
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# **Investor Proposition**

Mainly focusing on regulated sectors, we build and develop successful companies to reward our investors with long-term growth, whilst maintaining competitive pricing and industry leading functionality for our customers. Our growing portfolio of solutions, delivered through the Software as a Service (SaaS) model, continue to provide excellent opportunities for cross-selling and joint development.

We work closely with the existing management of our acquired companies and where required have introduced experienced high performing staff. Complimented by our strong Board, this provides us with significant experience and expertise to accelerate growth. We have helped the companies we've invested in to implement best practices in finance, product development and sales and marketing to ensure that we minimise costs whilst maximising performance.





# Contracted Not Yet Invoiced



# 2012 Operational Highlights

- Opening of the Access Intelligence York Development Centre
- Total contracted future revenue at year end up by 101% to £5.5m up from £2.7m
- Recurring revenue up by 16% to £5.6m up from £4.8m
- · Head Office investment in Finance, Technology and Marketing
- Growth of personnel to meet increased demand for products and services
- Al Talent launched additional key functionality including Dashboard and Management Information Reporting
- AlTrackRecord continued penetration of the financial services market
- · AlProcurement was recognised by industry analysts, Gartner. Continued success in private sector
- Continued growth of AlControlPoint with key customer acquisition including Shell, BP, Edinburgh Airport and Intercontinental Hotel Group
- AlMediaComms has made significant customer acquisitions in the private sector including Debenhams and BG Group.
- Willow Starcom has successfully delivered solutions under the AlCloud brand with customers including Kuwait investment office, easyJet and ING

# **Access Intelligence at a Glance**

Access Intelligence is an AIM listed company with good growth potential in highly regulated and high risk markets. Our solutions enable companies to create and release value within their businesses by empowering governance, mitigating risk and driving compliance.

We combine the latest thinking in financial structuring, years of practical hands-on experience and software industry expertise, creativity and hard work, to deliver the right ingredients to create and execute transactions that deliver consistently strong returns to our investors.

# Our GRC life cycle solutions include:

- Training, Competence and Employee Monitoring and Management
- Operational Performance Monitoring and Management
- Procurement and Supplier Risk Management
- Business Continuity and Incident Management
- Communication and Reputation Management
- Business Intelligence and 'Big Data' Management
- laaS, Cloud and Data Security Management

# **Investment Strategy**

With particular focus on GRC and Software as a Service (SaaS) delivery, Access Intelligence has a clear acquisition strategy seeking:

# Strong, defensible recurring revenues

We expect predictable revenue and earnings growth which generate good levels of free cash flow or attractive returns on the capital reinvested in the business.

#### High customer retention rates

Solutions we invest in often build long-term customer loyalty. We have good experience in the successful development of customer management programmes.

#### Strong presence in niche sectors

We seek to acquire companies with a strong presence in niche, especially regulated, industries with high growth potential.

# Capable management teams

We understand the disruption a change in management can cause and seek to retain existing staff wherever possible. However, we also have the ability to attract leading industry executives to supplement or replace existing teams should the business require it.

#### Cross-selling opportunities

We identify businesses that complement the existing brand in order to encourage cross- and up- selling across the Company.



#### What is SaaS?

Software as a Service (SaaS) solutions are designed to accelerate adoption and value without the cost, burdens, or risks of implementing costly software or hardware.

SaaS delivers on-demand software functionality via the internet from a single application that is shared across multiple users. On Demand solutions require only a web browser for access, eliminating the need to install and maintain the software and hardware associated with desktop installed products. Furthermore, they replace the upfront licence fees and lengthy implementation cycles of traditional installed applications with a "pay-as-you-go" subscription based service.

## Benefits for Software Vendors

- More Predictable Revenue and Cash Flows: Customers pay for software by subscription rather than buying a license resulting in more certainty about future revenue and cash flow.
- SaaS is Truly Scalable: Software can be distributed rapidly, via the internet, to many new customers at almost no extra cost to the company.
- SaaS Companies are Highly Valued: Due to capital efficiency, high profitability and the lock-in effect.

#### Benefits for End Users

- More Frequent Upgrades: Software developers host their own applications, allowing them to update their software more regularly at a lower cost than traditional software companies.
- Lower Cost of Ownership: Maintenance costs are lower, no license costs and the lower distribution costs for the vendor are passed on to the consumer.
- Higher Level of Service from Vendors: Vendors must become more responsive to customer needs or they risk losing subscription revenues





# **AITalent**

## **Solution Category:**

Training, Competence and Employee Performance and Management

## Description:

Compliance Training and Learning Management Software Solutions

AlTalent is a leading provider of Compliance Training and Learning Management Solutions. The company is dedicated to helping organisations operating in regulated industries improve their competitive advantage and cost effectively address compliance and training challenges, through the use of learning technologies.

### Customers include:

Dixons Retail, Kleinwort Benson, Eli Lilly, Pioneer Investments, FUJI Film



# **AITrackRecord**

## **Solution Category:**

Organisational Performance Management

#### Description:

AlTrackRecord is a powerful compliance and business performance solution. It enables companies to link individual and micro level performance elements to the objectives and strategy of the business. AlTrackRecord enables companies to proactively manage areas of risk or growth inhibitions within a business and to replicate success across departments.

#### Customers include:

The Royal Bank of Scotland, Aviva and National Australia Bank



## **Solution Category:**

eProcurement and Supplier Risk Management

#### Description:

The AlProcurement solution has been specifically designed to create effective procurement life cycle management for both the public and private sectors. AlProcurement enables companies to significantly reduce costs, improve the governance of procurement and mitigate supplier risk.

Access Intelligence's procurement solution continues to be delivered as Due North in the public sector and, with over 250 customers, it continues to be one of the leading providers in this market.

# Customers include:

Ladbrokes, Met Office, British Heart Foundation, Spirit Pub

# **AlControlPoint**

## **Solution Category:**

**Business Continuity and Incident Management** 

## Description:

AlControlPoint provides a suite of modules to deliver effective business continuity and incident management. AlControlPoint has been actively used in some of the world's most high profile incidents of recent years, which has subsequently led to increased demand and it is now seen as the "weapon of choice" for Crisis Managers, HSE Directors and Operations Teams around the world.

#### Customers include:

easyJet, Intercontinental Hotel Group, BP, Chevron, Shell and ING

# **AlMediaComms**

## Solution Category:

Stakeholder Relations and Reputation Management

#### Description:

With a customer base of over 300 clients and unique industry leading functionality, AlMediaComms is today the clear market-leader for stakeholder relations and reputation management software in the UK. AlMediaComms covers all facets of the communications function, including media and public relations, stakeholder and PR campaign management and internal communications. AlMediaComms is well established in the public sector, including being used by over 80% of the UK police communications teams and has been successful in the movement into the private sector and continues to strengthen its presence in the market with key customer acquisitions.

# Customers include:

Debenhams, RBS, BG Group, De Beers, Carphone Warehouse

# **AlCloud**

# Solution Category:

laaS, Cloud and Data Security Management

#### Description:

AlCloud comprises of a combination of the best in class Data Centres, Enterprise Grade Technology from some of the leading IT companies in the world and a 20 year track record of delivering highly resilient, robust and secure infrastructure platforms. AlCloud is now providing it's 'SaaS Ready' cloud solution for the majority of Access Intelligence's customers, enabling the group to confidently meet customers requirements for high level of resilience and data security.

#### Customers:

easyJet, Stepan, EEF North West, Petrofac, Stanley International Betting

# Chairman's Statement

I am pleased to announce our results for the year ended 30 November 2012, a period in which the Company has made significant investment, whilst continuing to deliver considerable strategic and top line progress.

The year has seen strategic investment in both the Company and its solutions. We have already started to see the early signs of return on this investment, with a significant increase in revenues contracted not yet invoiced (up 101%) and an increase in long term shareholder value with a growing recurring revenue base.

#### **RESULTS**

Revenue was up by 11% to £8,053,000 (2011: £7,233,000).

Our continued commitment to the software-as-a-service business model has enabled us to build long-term visibility of revenues and in 2012 recurring revenues on continuing operations, at £5,562,000 (2011: £4,807,000), accounted for 69% (2011: 66%) of total revenues.

At 30 November 2012, deferred revenue stood at £2,732,000 (2011: £2,553,000) reflecting the growth in our already invoiced but not recognised revenue. A further £5,453,000 (2011: £2,713,000) of contracted but not yet invoiced revenue reflects the strong growth in SaaS contract sign ups.

Operating loss before taxation was £390,000 (2011: loss £156,000). In arriving at the operating loss we have charged £276,000 (2011: £208,000) for the depreciation and amortisation; no impairment charge (2011: £299,000) and £36,000 (2011: £35,000) for share-based payments.

Cost of sales increased to £2,398,000 (2011: £2,142,000) due to higher messaging costs at AlControlPoint and sub-contractor costs suffered in the first half of the year. Messaging services were tendered resulting in a 76% reduction in on-going costs, while sub-contractors have now been replaced by permanent hires.

Total operating costs rose to £6,009,000 (2011: £5,212,000), these include exceptional costs, which are explained separately in Training and Competence. The increase in total operating cost reflects the significant investment made with the creation of a cutting edge development centre in York, housing specific staff in functional roles for research, development, programme management and quality assurance. Significant investment has also been made in central functions as well as at brand operating level.

2013 will see continued investment across the Company's brands with the full benefits starting to come through in the latter parts of the current financial year. The proposed dividend is a sign of our confidence in the future.



## Loss per share

The basic loss per share was 0.05p (2011: earnings 0.84p).

#### Cash

The Company had net cash at the end of the year of £2,772,000 (2011: £4,162,000), the change reflecting the significant investments made, which continue to be made into 2013.

# Dividend

On 20 April 2012, the directors paid a final dividend of 0.2 pence per share. The directors propose a final dividend of 0.05p for those shareholders on the register on 22 March 2013 and payable on 26 April 2013 if approved by the shareholders at the AGM to be held on 22 April 2013.

#### **OPERATIONS**

2012 saw the launch of the Access Intelligence centre of excellence for product development in York, which has enabled us to align R&D strategy, methodologies and deliverables. This evolution in our development process has enabled the brands to benefit from shared technologies, reducing the time to market for new product innovations. In addition we have invested in the latest software testing technology and processes, ensuring we deliver robust solutions to market and providing customers with greater confidence and value.

# Software as a service

## **Business Performance Management**

AlTrackRecord continues to be fundamental to the on-going operations of its customers and has enabled them to meet the requirements of the Retail Distribution Review, whilst ensuring minimal impact on sales operations. AlTrackRecord has continued to leverage its customer base of industry leading financial services institutions and the results from this work have been recognised in early 2013 with a significant increase to the recurring revenue.

The investment AITrackRecord has made in R&D is already starting to benefit the Company's brands and has enabled AITalent to bridge the gap between the pure compliance training market and that of talent and performance management. The resulting combination of AITalent and AITrackRecord has enabled the commercial team to offer prospects additional functionality that outperforms that of its competitors, which both brands will benefit from during 2013.

#### e-Procurement and Supplier Risk Management

AlProcurement has had continued successes, opening 20 new accounts in the public and private sectors in the year. Despite a continued reduction in Government spending, AlProcurement continues to see growth from the public sector and now delivers e-Procurement solutions for 8 of 9 of the government's regional improvement and efficiency partnerships. AlProcurement has also delivered significant savings for one of the UK's leading pub chains, Spirit Pub, continuing to demonstrate the value the solution delivers for the private sector.

As a result of the investment in new functionality and commercial activities during 2012, AIProcurement has been selected by leading technology research house, Gartner, to appear on their highly regarded Magic Quadrant for Strategic Sourcing Suites. This will help with the development of brand equity in both the public and private sector during 2013.

AlProcurement has also launched a new solution, Pure Tenders, designed for use by the supply chain of the public and private sectors and marketing activities have been specifically focused on AlProcurement's network of over 180,000 suppliers. The Pure Tenders product is a dynamic live search solution for UK and European tender opportunities and has unique selling points compared to other similar portals currently available. The current focus is to continue to develop functionality for the product and to significantly increase awareness.

## **Business Continuity and Incident Management**

AlControlPoint has continued to deliver strong growth during 2012 and has established itself as the primary incident management solution for the UK Oil and Gas industry. The business has continued to improve on its strong presence in its core verticals of aviation, finance and oil and gas, with key customer acquisitions during 2012 including; Chevron and Edinburgh Airport. In addition AlControlPoint has seen a growing interest from the leisure industry and during 2012 has signed the largest hotel chain in the world, Intercontinental Hotel Group.

Through the sales and marketing activities and unique innovations in the solution, AlControlPoint has been noted in a number of Gartner Research papers over the past 12 months and selected as a 'cool vendor', which has helped to increase visibility and build upon the reputation of AlControlPoint as the "weapon of choice" for Emergency Response teams in high risk industries.

## Stakeholder and Reputation Management

AlMediaComms' strong market position in the public sector continued despite tough market conditions, with customer acquisitions including Edinburgh Council, one of the largest authorities in the UK. The release of the new Freedom of Information (FOI) management product has proved successful in the NHS and Central Government. In the private sector, the Vuelio product has continued to strengthen its brand equity within the wider stakeholder and reputation management market, benefiting from customer wins including Debenhams, Trafigura and Electricity North West. 2012 also saw the launch of enhanced stakeholder management functionality, including the launch of an advanced integrated political database in conjunction with Zetter's online, broadening the product for public affairs and other communications teams.

# **IT Support Services**

## Infrastructure (laaS), Cloud and Data Security Management

Willow Starcom has continued to move away from its previously traditional channel of hardware maintenance, towards direct end-user hosted services. This shift led to a significant improvement in product margins, with the replacement of channel business by revenue generated from direct end user relationships. We have continued to invest and develop the cloud based solutions and services both for SMEs, predominantly in the North West of England, and to support the hosting requirements of the Access Intelligence Company brands.

2012 saw the launch of AlCloud, as the standard infrastructure solution for the delivery of our SaaS proposition. With successful security and penetration testing, by the security and IT teams of market leading customers, the AlCloud solution has continued to demonstrate the resilience and value of its offering. 2012 saw the acquisition of AlCloud's first large enterprise solution, outside of the SaaS platform it delivers for Access Intelligence customers.

# **Division in Recovery**

#### **Training and Competence**

AlTalent went through significant restructuring in 2011 and operating losses at AlTalent have decreased to £236,000 (2011: loss £656,000) including exceptional costs of £171,000 (2011: £633,000) relating to the re-organisation and centralisation of the brand, moving location to Access Intelligence's head offices, with a focus on tighter cost controls. 2012 has seen an increased investment in sales and marketing, which has had a positive impact during the year with growth in new and existing business. Pipeline generation each quarter is up significantly compared to the same point in the previous period, whilst at the same time delivering a shortened lead time and an improved conversion rate. Product innovation at AlTalent has continued to be strong with the launch of the new reporting module, which has given AlTalent a competitive advantage in the market.

#### STRATEGY AND MARKET

The Company continues to drive market leading innovation across its suite of GRC solutions with investment of £706,000 in capitalised R&D during 2012. The investment has enabled Access Intelligence to competitively engage with both industry leading companies and SME businesses, providing value driven solutions to support their compliance and risk management life cycle.

With the significant growth of cloud computing, the SaaS model continues to demonstrate itself as the most value driven deployment option for both customers and vendors. While customers benefit from a lower total cost of ownership, improved solution availability and increased data security, it enables Access Intelligence to take advantage of a stable recurring revenue base (through multi-year contracts), reduced implementation costs and greater scalability. In addition, synergies in the development of product functionality across the brands, enables significant return on investment through the SaaS model, with a prime example being customisable reporting.

The markets in which we operate continue to experience ever more stringent regulation, with substantial consequences for companies that fail to meet them. Access Intelligence's solutions are core to companies achieving compliance and there continues to be significant opportunities for growth, both within our enviable customer base and regulated markets as a whole. The Board continues to review acquisition opportunities that will add value to the management of our customer's compliance and risk management life-cycle and drive additional value to the Company.

In 2013 will we will continue to invest in the development of our products and our focus is on recognising the benefits from our brand synergies, both for product innovation and commercial activities, with cross selling of the products already proving to deliver significant value for our existing customers.

#### **DIRECTORS AND STAFF**

2012 has continued our core belief of building a company based on the expertise, experience and integrity of our staff. A key example of this has been the investment made in additional staff during the year to support the growth in demand and product innovation across the company.

I would like to thank all our staff for their hard work and commitment, which has enabled us to recognise considerable progress both during 2012 and that we will continue to benefit from in the coming years. As a Company, we have delivered significant advances and I look forward to our continued success 2013.

#### OUTLOOK

Organisations operating in both regulated and non-regulated markets across the world, continue to recognise the fundamental importance of utilising software solutions to provide the necessary governance, risk and compliance data combined with insightful and responsive management information that enables them to reduce costs, improve performance and mitigate risks. Meeting this demand will continue to be at the core of our strategy and be the driver for our continued innovation of our leading SaaS based solutions.

Our strategy continues to evolve and the synergies and interoperability between our products continues to grow, with customers recognising considerable benefits from utilising our combined suite of products.

Michael Jackson Chairman

25 March 2013

# **Directors and Advisers**

#### **Directors:**

#### **Executive directors:**

M Jackson (Chairman)

K Dhoot (Chief Financial Officer - appointed 7th March 2012)

J Arnold (Chief Operating Officer)

#### Non-executive directors:

D Lowe R Jackson H Bang J Hamer

## **Company Secretary:**

J Hamer

Registered Office:

32 Bedford Row London WC1R 4HE

# Company registration number:

04799195

#### **Brokers and Nominated Advisers:**

Merchant Securities 51-55 Gresham Street London EC2V 7EL

#### Registrars:

Neville Registrars Limited Neville House 18 Laurel Lane Halesowen West Midlands B63 3DA

### Financial PR:

Cubitt Consulting 30 Coleman Street London EC2R 5AL

#### Bankers:

Bank of Scotland Aldgate House 1-4 Market Place Hull HU1 1RA

#### **Legal Advisers:**

Wright Hassall LLP Olympus Avenue Leamington Spa Warwickshire CV34 6BF

## **Auditors:**

Mazars LLP
Chartered Accountants & Statutory Auditor
Tower Bridge House St Katharine's Way London E1W 1DD

# **Directors' Report**

The directors present their annual report and the consolidated financial statements of the Group for the year ended 30 November 2012.

# **Principal activity**

Access Intelligence is a Software and Computer Services group of companies providing business critical compliance and legislative driven software solutions and services to both public and private sectors on a recurring revenue basis. Since the flotation on AIM in November 2003, the Group has made six acquisitions focused in the areas of compliance software and data backup and recovery. The Group has also sold 3 subsidiaries and had 4 dormant companies struck-off.

#### Review of business and future outlook

A review of the Group activities during the year and future outlook is set out in the Chairman's statement on pages 6 to 9.

#### Results

The consolidated trading results for the year and the year-end financial position are shown in the financial statements on pages 20 to 24. The results for the year and future prospects are reviewed in the Chairman's Statement on pages 6 to 9.

On a monthly basis management accounts are prepared which provide performance indicators covering sales, gross margins, overhead costs, operating profit, EBITDA, earnings per share and cash flow. The key performance indicators for the year are:

£'000	2012	2011
Revenue	8,053	7,233
Gross Margin (%)	70%	70%
Adj. EBITDA before restructuring costs	368	720
EBITDA - (loss)/profit	(114)	351
Loss before taxation on continuing operations	(497)	(279)
(Loss)/profit after tax on continuing and discontinued operations	(114)	2,101
Cash balances	2,772	4,162

These performance indicators are measured both against an approved budget and the previous year's actual results. Further analysis of the Group's performance using these indicators is provided in the Chairman's Statement on pages 6 to 9. Each subsidiary's managing director provides a three month forecast of projected profitability on a monthly basis as part of their operation's reporting to the Group board. These are used in conjunction with the controls described in the corporate governance statement and relate to a wide variety of aspects of the business.

#### Principal business risks and uncertainties

The developing nature of the business dictates that the board understands the market in which it competes and the strategy that they are implementing. The Statement of Corporate Governance notes the objectives and mechanisms of internal control. Monthly board meetings are held, where strategy is discussed and decisions taken at Group level and formal quarterly meetings are held at subsidiary level, supplemented by more regular operational meetings. The board constantly assesses risks and is of the belief that internal control, risk management and stewardship are integral to the proper management of the business.

#### Directors' interests

The directors who have served during the year and details of their interests, including family interests, in the company's ordinary 0.5p shares at 30 November 2012 are disclosed below:

	30-Nov-12 Beneficial No.	30-Nov-12 Options No.	30-Nov-11 Beneficial No.	30-Nov-11 Options No.
M Jackson	22,363,636	7,808,103	20,063,636	7,808,103
J Hamer	6,401,762	2,100,000	5,991,762	2,100,000
D Lowe	4,597,475	1,841,897	4,597,475	1,841,897
R Jackson	5,536,364	3,381,318	4,636,364	3,381,318
J Arnold	Nil	2,000,000	Nil	1,000,000
H Bang	301,500	Nil	Nil	Nil
K Dhoot	1,800,000	2,000,000	Nil	Nil

The high and low of the share price during the year were 4.75p and 2.13p respectively.

## Substantial shareholdings

Save for the directors' interests disclosed above together with the following shareholders, the directors are not aware of any other shareholdings representing 3% or more of the issued share capital of the company at the date of this report.

Investor	No. of shares	% holding	Nature of holding
Elderstreet VCT plc	33,005,000	14.50%	Direct
Octopus Asset Management Limited	23,113,000	10.20%	Direct
Unicorn AIM VCT Plc	21,400,200	9.40%	Direct
David Alderson	9,065,641	3.98%	Direct
Maven Capital Partners	7,367,574	3.24%	Direct
Hargreave Hale	7,243,056	3.18%	Direct

In addition to the above the following substantial shareholders are also holders of the Convertible Redeemable Loan Instruments issued in June 2009 to support the acquisition of Ether Ray Ltd.

Unicorn AIM VCT plc £750,000 Elderstreet VCT plc £500,000

On 30 September 2011 the £500,000 of loan notes held by Octopus Asset Management Limited were redeemed at par. The remaining convertible loan notes are redeemable for cash on 30 June 2014 unless converted to equity prior to this date at 4p per share.

Elderstreet VCT plc is an AIM listed venture capital trust of which M Jackson is a non-executive director and is also a director of Elderstreet Investments Ltd, the manager to the Elderstreet VCT plc.

#### **Dividends**

The company paid a special dividend of 0.1p per share in August 2011 following the sale of Solcara Ltd and paid a final dividend of 0.2p per share in April 2012, in respect of results for the year ended 30 November 2011. The company intends to propose a final dividend of 0.05p per share to the shareholders at the forthcoming AGM on 22 April 2013, in respect of the results for the year ended 30 November 2012.

## Research & development and other technical expenditure

All subsidiaries are encouraged to invest in the development of their products continuously, though 2012 has heralded a significant investment in a centralised development centre based in York, which underpins leading edge development methodologies across the Group. At the end of November 2012, the Group employed 75 (2011: 47) technical staff who support both the existing product offering as well as developing it. In 2012 £1,929,000 (2011 £639,000) was spent across the Group on research and development and other technical expenditure. Of this £706,000 (2011: £314,000) was capitalised and the balance was expensed through the consolidated statement of comprehensive income. The increase reflects investments made at Group and subsidiary level in hiring specialists into dedicated roles such as developers, programme managers and quality assurance.

Our policy is to write development expenditure off to the consolidated statement of comprehensive income as incurred unless it relates to a new product that is yet to be launched or relates to fundamental innovations that meets accounting definitions in that they are technically feasible, commercially viable and resources exist to complete the development projects. In such cases the expenditure is capitalised and written-off over 5 years beginning with the first sale, representing an extension to the previously stated 3 year write-off policy reflecting the more flexible, structured code using latest modular design techniques available.

#### Financial instruments

The Group's operations are subject to a variety of financial risks most notably the effect of credit risks. At the present time the Group has no bank borrowings or overdrafts, and holds in excess of £2,700,000 of bank deposits. The Group does not enter into derivative contracts other than the forward currency contracts detailed below.

5% (2011: 5%) of the Group's revenue is invoiced in a currency other than sterling. Accordingly, foreign exchange risk is not considered a material risk. To date the materiality of euro based sales has been such that we have not hedged the currency exposure. In relation to US dollar denominated sales we do hedge by selling forward small amounts of the currency in line with our estimated future receipts. At the 30 November 2012 there were no open contracts.

The most significant financial risk to which the Group is exposed is that of the credit worthiness of our client base. Around 47% (2011: 49%) of the Group's revenue is contracted with the public sector where the directors have judged the credit risk to be minimal.

The remaining sales are with the private sector where we have experienced a small incidence of bad debts. We have not considered it necessary to take out credit insurance for the following reasons:

- · most invoices are not of a high value
- · no significant concentration of invoices are with any one customer
- in many cases we are able to switch off the service the moment a debt becomes due

The Group holds a number of deposits with UK tax payer owned banks or well known high street banks. In recent years we have become increasingly aware that even financial institutions such as banks are not immune from financial risk. That said the directors review the financial position of their deposit holders on a regular basis and at this time are satisfied with their credit worthiness.

Information about the use of financial instruments by the Group is given in note 19 to the financial statements.

The group has also issued convertible loan notes as disclosed in the financial statements.

#### Employee relations

The Group supports the employment of disabled people, wherever possible, both when recruiting and by retention of those who become disabled during their employment.

Appropriate steps are taken to inform and consult employees regarding matters affecting them and the Group.

The Group's policy regarding health and safety is to ensure that, as far as is practical, there is a working environment which will minimise the risk to the health and safety of its employees and those persons who are authorised to be on its premises.

The Group encourages staff progression and is introducing more formal training and development of key staff across the Group. Individual job related training is provided if needed and it is incumbent upon all managers to find time to mentor and develop their own staff.

The Group's remuneration policies are driven locally at subsidiary level to reflect circumstances prevailing in their local labour markets. Our sales teams earn sales commission on top of a competitive basic salary based on their individual targets. Incentives for all staff are encouraged and the managing directors' of each subsidiary have an annual profit sharing contract based upon the profitability of their subsidiary. Directors' remuneration is determined by the remuneration committee, details of which are included in note 6.

#### **Environment**

The Group's policy with regard to the environment is to ensure that we understand and effectively manage the actual and potential environmental impact of our activities. Our operations are conducted such that we comply with all legal requirements regarding the environment in all areas where we carry out our business. During the period covered by this report the Group has not incurred any fines or penalties or been investigated for any significant breach of environmental regulations.

# Social responsibility

The Group has made certain small donations during the year supporting local charities, individually each donation and in aggregate being less than £2,000. We encourage our staff to raise money for charities by supporting their endeavours both as a company or the directors individually.

#### Events after the balance sheet date

On 4 December 2012 Joanna Arnold, Chief Operating Officer, subscribed for 4,125,000 new ordinary shares of 0.5 pence each at a price of 4 pence per share, investing £165,000. The proceeds were used for general working capital and the shares were admitted to trading on AIM with effect from 5 December 2012.

On 7 December 2012, Joanna Arnold, Chief Operating Officer, acquired in the open market, 875,000 ordinary shares of 0.5 pence each at a price of 4 pence per share, taking her interest to 2.16% or 5,000,000 ordinary shares.

## Suppliers' payment policy

It is Group policy to agree and clearly communicate the terms of payment as part of the commercial arrangements negotiated with suppliers and then to pay according to those terms based upon the timely receipt of an accurate invoice.

The Group's trade creditor days for the year ended 30 November 2012 were 55 days (2011: 53 days) calculated in accordance with the requirements set down in the Companies Act 2006. This represents the ratio, expressed in days, between the amounts invoiced to the Group by its suppliers in the year and the amounts due, at the year end, to trade creditors within one year. This compares to the Group's trade debtor days for the year ended 30 November 2012 of 79 days (2011: 69 days).

#### Share capital

Details of the company's share capital are set out in note 22 to the financial statements.

#### Share option plan

The company administers one approved option scheme called the Access Intelligence plc Management Incentive Scheme. The scheme was adopted at the AGM held on 22 April 2009 and is open to any eligible employee selected at the discretion of the board. The scheme period will extend for 10 years from the adoption date. The scheme rules are available at the Company's registered office. Details of the movement in options during the year are in note 23. In total 8,288,894 options were granted in the year and 8,000,000 were forfeited.

#### Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the Group and parent company financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare Group and parent company financial statements for each financial year. Under AIM rules the directors are required to prepare Group financial statements in accordance with IFRS as adopted by the EU.

The Group financial statements are required by law and IFRS as adopted by the EU to present fairly the financial position and the performance of the Group. The Companies Act 2006 provides in relation to such financial statements that references in the relevant part of that Act to financial statements giving a true and fair view are references to their achieving a fair presentation.

The parent company financial statements are required by law to give a true and fair view of the state of affairs of the parent company.

In preparing those financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent:
- for the Group financial statements, state whether they have been prepared in accordance with IFRS as adopted by the EU;
- for the parent company financial statements, state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the parent company financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and the parent company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the parent company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for systems of internal control, for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement as to disclosure of information to auditors

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

In so far as the directors are aware:

- · there is no relevant audit information of which the company's auditors are unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **Auditors**

Mazars LLP have acted as auditors throughout the period and, in accordance with section 485 of the Companies Act 2006 a resolution to reappoint Mazars LLP will be put to the members at the forthcoming annual general meeting.

By order of the board

K Dhoot

Director

Approved by the directors on 25 March 2013

# **Corporate Governance**

# Application of the principles of good governance

As an AIM listed company, the Group is not required by the Financial Services Authority Listing Rules to follow the provisions of the UK Corporate Governance Code. Nevertheless, the Group is committed to applying the highest principles of corporate governance commensurate with its size.

#### The board

At 30 November 2012, the board consisted of 4 non-executive directors and 3 executive directors being the Chairman, Chief Operating Officer and Chief Financial Officer. Given the group's size the board consider it appropriate that the Chairman's role is executive rather than non-executive. These board members retain responsibility for the formulation of corporate strategy, approval of acquisitions, divestments and major capital expenditure and treasury policy. The appointment of new directors is a matter reserved for the board as a whole rather than for a separate nomination committee.

The executive directors are responsible for operational matters and executing agreed strategic decisions.

The board meets monthly and has a schedule of matters specifically referred to it for decision. All directors have access to advice from the company secretary and training is available for directors as necessary.

Each member of the board comes up for re-election by the shareholders at annual general meetings every three years by rotation.

The board considers the non-executive directors to be independent and not involved in the day-to-day running of the business. Shareholdings of all directors can be found in the directors' report.

#### Internal control

The directors have overall responsibility for ensuring that the Group maintains a system of internal control to provide them with reasonable assurance regarding effective and efficient operations, internal financial control and compliance with laws and regulations.

The risk management process and systems of internal control are designed to manage rather than eliminate the risk of failure to achieve the Group's strategic objectives. However, there are inherent limitations in any system of internal control and accordingly even the most effective system can only provide reasonable and not absolute assurance. The board has reviewed the operation and effectiveness of the system of internal control in operation during the period.

The board is also responsible for assessing and minimising all business risks, supported by group personnel able to provide specific assistance in matters relating to regulatory compliance, health and safety, environment, quality systems and insurance cover for property and liability risks.

Monthly accounts, with commentary on current year performance compared with planned performance, together with analysis and working capital information, are prepared in accordance with group accounting policies and principles. They are consolidated and reviewed by the board in order to monitor overall performance and trigger appropriate management intervention where applicable.

The board monitors the funding requirements and banking facilities provided to the Group in addition to the management of investment and treasury procedures. Capital and significant investment expenditure is approved against performance criteria.

The board has considered the need for an internal audit function but has concluded that the size of the Group does not justify the expense at present. The need for an internal audit function will continue to be reviewed periodically.

#### Audit committee

The audit committee is appointed by the board and must comprise a minimum of two members, including one non-executive director. J Hamer chairs the audit committee with M Jackson as the other member. The committee met on 2 occasions in 2012 (2011: 2).

The audit committee may examine any matters relating to the financial affairs of the Group. This includes reviews of the annual accounts and announcements, internal control procedures, accounting policies, compliance with accounting standards, the appointment of external auditors and other such related functions as the board may require.

The audit committee has given consideration to the possibility of their current auditor withdrawing from the market. The committee has a short list of suitable alternative auditors and would begin immediately to seek tenders as part of the process of appointing a replacement.

#### Remuneration committee

The remuneration committee consists of H Bang and M Jackson and is chaired by H Bang. The committee's aim is to ensure that the executive directors are rewarded for their contribution to the Group and are motivated to enhance the return to shareholders. The remuneration committee is responsible for reviewing the performance of the directors and setting their remuneration, and meets on an "as required" basis. The remuneration committee has regard to rates of pay for similar positions in comparable companies as well as internal factors such as performance. The objective of the company's remuneration policy is to ensure that members of the executive management are provided with appropriate incentives to encourage enhanced performance and are, in a fair and responsible manner, rewarded for their individual contributions to the success of the company.

The directors are eligible for share options under the company's share option scheme. The exercise of options granted under this share option scheme is not dependent on performance criteria.

Full details of directors' remuneration are given in note 6 to the financial statements.

#### Nominations committee

The Group has not appointed a nominations committee despite the recommendation in the UK Corporate Governance Code. The board has concluded that given the size of the Group this function can be effectively carried out by the whole board.

#### Going concern

The chairman's statement and opening pages to the annual report discusses Access Intelligence's business activities and headline results, together with our financial statements and notes which detail the results for the year, net asset position and cash flows for 2012. The Board has further considered the one year budget and further nine year forecasts thereafter and consider the assumptions to be reasonable and reflective of the long term 'software as a service' contracts and contracted recurring revenue and have concluded that they have a reasonable expectation that the company and the Group have adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

# Independent Auditor's Report to the Members of Access Intelligence PIc

We have audited the financial statements of Access Intelligence Plc for the year ended 30 November 2012 which comprise the Consolidated Statement of Financial Position and Parent Company Balance Sheet, the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Cash Flow, the Consolidated Statement of Changes in Equity, the Parent Company Reconciliation of Movements in Shareholders' Funds and the related notes. The financial reporting framework that has been applied in the preparation of the Group financial statements is applicable law and International Financial Reporting Standards (IFRS's) as adopted by the European Union. The financial reporting framework that has been applied in the preparation of the Parent Company financial statements is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

## Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 15, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors. This report is made solely to the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body for our audit work, for this report, or for the opinions we have formed

# Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's web-site at www.frc.org.uk/auditscopeukprivate.

# Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 30 November 2012 and of the Group's loss for the year then ended;
- the Group financial statements have been properly prepared in accordance with IFRS's as adopted by the European Union;
- the Parent Company financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Independent Auditor's Report to the Members of Access Intelligence Plc (Continued)

# Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Richard Metcalfe (Senior Statutory Auditor)

for and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor Tower Bridge House St Katharine's Way London E1W 1DD

# Consolidated Statement of Comprehensive Income Year ended 30 November 2012

N	ote	2012 £'000	2011 £'000
Revenue - continuing operations	3	8,053	7,233
Cost of sales		(2,398)	(2,142)
Gross profit		5,655	5,091
Administrative expenses		(6,009)	(5,212)
Share-based payment	23	(36)	(35)
Operating loss	5	(390)	(156)
Financial income	7	23	26
Financial expense	8	(130)	(149)
Loss before taxation		(497)	(279)
Taxation credit	9	383	188
Loss for the year from continuing operations		(114)	(91)
Profit for the year from discontinued operations net of income tax expense	10	-	2,192
(Loss)/profit for the year attributable to the equity holders of the parent company		(114)	2,101
Other comprehensive income		-	-
Total comprehensive income for the period attributable to the owners of the parent company		(114)	2,101
Earnings per share			
Continuing and discontinued operations			
Basic (loss)/profit per share	12	(0.05)p	0.84p
Diluted (loss)/profit per share	12	(0.05)p	0.64p
Continuing operations			
Basic and diluted loss per share	12	(0.05)p	(0.04)p

The notes on pages 25 to 54 form part of these financial statements.

# **Consolidated Statement of Financial Position** At 30 November 2012

	Note	2012 £'000	2011 £'000
Non-current assets			
Property, plant and equipment	14	472	249
Intangible assets	13	8,846	8,130
Deferred tax assets	21	720	199
Total non-current assets		10,038	8,578
Current assets			
Inventories	15	191	253
Trade and other receivables	16	2,244	1,932
Cash and cash equivalents	24	2,772	4,162
Total current assets		5,207	6,347
Total assets		15,245	14,925
Current liabilities			
Trade and other payables	18	1,012	803
Accruals and deferred income		3,400	2,973
Bank overdraft	24	-	2
Total current liabilities		4,412	3,778
Non-current liabilities			
Trade and other payables	18	37	-
Interest bearing loans and borrowings	17	1,217	1,183
Deferred tax liabilities	21	494	368
Total non-current liabilities		1,748	1,551
Total liabilities		6,160	5,329
Net assets		9,085	9,596
Equity			
Share capital	22	1,286	1,286
Treasury shares		(148)	(148)
Capital redemption reserve		191	191
Share option reserve		284	226
Equity reserve		126	126
Retained earnings		7,346	7,915
Total equity attributable to the equity holders of the parent company		9,085	9,596

The consolidated financial statements were approved and authorised for issue by the board of directors on Monday 25 March 2013 and signed on its behalf by:

# M Jackson

Chairman

The notes on pages 25 to 54 form part of these financial statements.

# Consolidated Statement of Changes in Equity Year ended 30 November 2012

	Share capital £'000	Trea- sury shares £'000	Share premium account £'000	Capital redemption reserve £'000	Share option reserve £'000	Equity reserve £'000	Retained earnings £'000	Total £'000
Group								
At 1 December 2010	1,286	-	13,490	191	319	176	(7,627)	7,835
Total comprehensive income for the year	-	-	-	-	-	-	2,101	2,101
Capital reorganisation	-	-	(13,490)	-	-	-	13, 490	-
Equity component of convertable loan notes - equity portion	-	-	-	-	-	(50)	28	(22)
Share-based payments - lapsed / execised in year	-	-	-	-	(32)	-	32	-
Share-based payments - current year	-	-	-	-	22	-	-	22
Tax reversal relating to share-based payment	-	-	-	-	(83)	-	-	(83)
Dividends recognised as distributions to owners	-	-	-	-	-	-	(257)	(257)
Treasury shares	-	(148)	-	-	-	-	148	-
At 30 November 2011	1,286	(148)	-	191	226	126	7,915	9,596
At 1 December 2011	1,286	(148)	-	191	226	126	7,915	9,596
Total comprehensive loss for the year	-	-	-	-	-	-	(114)	(114)
Share-based payments - current year	-	-	-	-	36	-	-	36
Tax reversal relating to share-based payment	-	-	-	-	22	-	-	22
Dividends recognised as distributions to owners	-	-	-	-	-	-	(455)	(455)
At 30 November 2012	1,286	(148)	-	191	284	126	7,346	9,085

#### Share capital and share premium account

When shares are issued, the nominal value of the shares is credited to the share capital reserve. Any premium paid above the nominal value is taken to the share premium account. Access Intelligence plc shares have a nominal value of 0.5p per share. Directly attributable transaction costs associated with the issue of equity investments are accounted for as a reduction from the share premium account.

In May 2011, the High Court of Justice sanctioned a capital reduction and cancellation of the share premium account, which had been approved by special resolution by the shareholders, As a result the share premium account of £13,490,000 was cancelled in order to create distributable reserves and allow the payment of a dividend.

## Treasury shares

Consequent to the acquisition of Cobent Ltd (now called AlTalent Ltd) in March 2010 and the disappointing performance of the Company in our ownership a claim was made in September 2011 under the terms of the sale and purchase agreement. The settlement of this claim in September 2011 resulted in the return of 29,666,667 shares from the two major vendors representing £1,780,000 at the issue price of 6 pence per share.

The returned shares are now held in treasury and attract no voting rights. The return of shares has been accounted for in accordance with IAS 32 'Financial instruments: Presentation' such that the instruments have been deducted from equity with no gain or loss recognised in profit or loss. The directors were satisfied that no further goodwill impairment was necessary at 30 November 2012 (2011: £nil). In 2010 an impairment of £2,600,000 was recognised.

# Share option reserve

This reserve arises as a result of amounts being recognised in the income statement relating to share-based payment transactions granted under the Group's share option scheme. The reserve will fall as share options vest and are exercised over the life of the options.

## Capital redemption reserve

This reserve arises as a result of keeping with the doctrine of capital maintenance when the company purchases and redeems its own shares. The amounts transferred into/out from this reserve from a purchase/redemption is equal to the amount by which share capital has been reduced/increased, when the purchase/redemption has been financed wholly out of distributable profits, and is the amount by which the nominal value exceeds the proceeds of any new issue of share capital, when the purchase/redemption has been financed partly out of distributable profits.

# Equity reserve

The equity reserve arises as a result of the equity component that has been recognised on the convertible loan notes that have been issued by the Group (note 17). The reserve is determined by deducting the amount of the liability component from the fair value of the convertible loan notes as a whole, net of income tax effects and the relative proportion of the directly attributable transaction costs associated with the issue of the compound instruments.

#### Retained earnings

The retained earnings reserve records the accumulated profits and losses of the Group since inception of the business. Where subsidiary undertakings are acquired, only profits and losses arising from the date of acquisition are included.

# Consolidated Statement of Cash Flow Year ended 30 November 2012

Note	2012 £'000	2011 £'000
Loss for the year from continuing operations after tax	(114)	(91)
Adjusted for:		
Taxation	(383)	(188)
Depreciation	154	86
Amortisation and impairment of intangible assets	122	421
Share option charge	36	35
Interest income	(23)	(26)
Interest expense	130	149
Loss on disposal of property, plant and equipment	-	1
Operating cash (outflow)/inflow before changes in working capital	(78)	387
(Increase)/decrease in trade and other receivables	(555)	286
Decrease/(increase) in inventories	62	(5)
Increase in trade and other payables	634	126
Net cash inflow from the continuing operations	63	794
Taxation received	20	61
Net cash inflow from continuing activities	83	855
Cash flows from investing in continuing activities		
Interest received	23	26
Acquisition of property, plant and equipment and software licences	(462)	(134)
Proceeds of release of escrow (2011 sale of subsidiary (net of costs))	243	2,345
Cost of software development	(715)	(314)
Net cash (outflow)/inflow from investing in continuing activities	(911)	1,923
Cash flows from financing continuing activities		
Interest paid	(80)	(118)
Redemption of loan notes	-	(500)
Repayment of borrowings	(25)	(25)
Payment of dividend	(455)	(257)
Net cash outflow from financing continuing activities	(560)	(900)
Net (decrease)/increase in cash and cash equivalents 24	(1,388)	1,878
Cash from discontinued operations 10	-	68
Opening cash and cash equivalents	4,160	2,214
Closing cash and cash equivalents 24	2,772	4,160

The notes on pages 25 to 54 form part of these financial statements.

# **Notes to the Consolidated Statements**

# 1. General information

Access Intelligence plc ('the Company') and its subsidiaries (together the 'Group') provide critical governance, risk and compliance software and computer services to regulated businesses in both the public and private sectors.

The Company is a public limited company under the Companies Act and is listed on the Alternative Investment Market and is incorporated and domiciled in the UK. The address of the Company's registered office is provided in the Officers and Professional Advisers page of this Annual Report.

# 2. Accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been applied consistently to all the years presented, unless otherwise stated.

## Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards ('IFRS's') as adopted by the European Union, and with those parts of the Companies Acts applicable to companies reporting under IFRS. The consolidated financial statements have been prepared under the historical cost convention and on a going concern basis.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies.

# Going concern

The chairman's statement and opening pages to the annual report discusses Access Intelligence's business activities and headline results, together with our financial statements and notes which detail the results for the year, net asset position and cash flows for 2012. The Board has further considered the one year budget and further nine year forecasts thereafter and consider the assumptions to be reasonable and reflective of the long term 'software as a service' contracts and contracted recurring revenue and have concluded that they have a reasonable expectation that the company and the Group have adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

# Significant estimates and judgements

The areas involving a high degree of judgement or complexity and where key assumptions and estimates have been made by management relate to:

- the impairment testing of goodwill and capitalised development costs and other non-current assets, refer to note 13 for further details:
- the recognition of deferred tax assets in relation to losses (refer to note 21);
- the recoverability of trade receivables currently provided for (refer to note 16); and,
- the charge for share-based payment transactions which include assumptions on future share prices movements, expected future dividends, and risk-free discount rates, refer to note 23 for further details.

## New standards and interpretations

The following standards, amendments and interpretations to published standards are mandatory for accounting periods beginning on or after 1 December 2011 which are relevant to the Group or Company's operations, have been adopted during the year.

#### IAS 24 (revised) 'Related party disclosures' Effective dates for periods beginning on or after 1 January 2011

The revised standard supersedes IAS 24, 'Related party disclosures', issued in 2003. The definition of a related party has been modified and the disclosures for government-related entities have been simplified. Additionally, the definition of a related party has been clarified for the following relationships: associates and subsidiaries, jointly controlled entities,

investments by members of key management personnel and investments made by close family members.

The amendment to this standard does not have a material impact on the Group or Company's financial statements.

#### Extinguishing financial liabilities with equity instruments (IFRIC 19)

This new interpretation clarifies that equity instruments issued to a creditor to extinguish a financial liability qualify as consideration paid. The equity instruments issued are measured at their fair value. In case that this cannot be reliably measured, the instruments are measured at the fair value of the liability extinguished. Any gain or loss is recognised immediately in profit or loss.

The amendment to this standard does not have a material impact on the Group or Company's financial statements.

# New standards issued but not yet effective

Standards issued but not yet effective up to the date of issuance of the Company's financial statements are listed below. The listing is of standards and interpretations issued, which the Company reasonably expects to be applicable at a future date. The Company does not intend to adopt those standards until they become effective.

# Standards not expected to have a significant impact on the group or are not applicable

The following standards are not expected to have a significant impact on the group or are not applicable: Consolidated Financial Statements (IFRS 10); Joint arrangements (IFRS 11), Separate Financial Statements (IAS 27) and Investments in Associates and Joint Ventures' (IAS 28) (Re-issued); Employee Benefits (IAS 19 - Amended) – defined benefit plans; Income Tax (IAS 12 - Amended) – deferred tax related to investment properties.

#### Standards under evaluation

#### Financial Instruments: disclosures (IFRS 7 - Amended)

The amendment relates to disclosures required for Transfers of Financial Assets and is effective for annual periods beginning on or after 1 July 2011. The amendment is to be applied prospectively and early adoption is permitted. The evaluation of the effect of adoption of IFRS 7 has not yet been completed.

#### Financial Instruments: presentation (IAS 32 - Amended) & disclosure (IFRS 7 - Amended)

These amendments introduce new disclosure requirements regarding the effect of offsetting financial assets and financial liabilities on the balance sheet. The amendments to IFRS 7 are effective for annual periods beginning on or after 1 January 2013 and the amendments to IAS 32 effective for annual periods beginning on or after 1 January 2014. The company intends to adopt these amendments with effect from 1 January 2013 and 1 January 2014 respectively. The evaluation of the effect of the adoption of these standards has not yet been completed.

#### Disclosure of Interests in Other Entities (IFRS 12)

This standard sets out new and comprehensive disclosure requirements for all forms of interests in other entities, including subsidiaries, joint arrangements, associates and unconsolidated structured entities. The standard therefore not only requires additional disclosures to be made about entities that are included within the consolidated financial statements, for example relating to judgements and assumptions that have been made when deciding classifications of interests, but also requires disclosures to be made so users are able to understand interests in unconsolidated entities. This new standard is effective for annual periods beginning on or after 1 January 2013 and the company intends to adopt them from this date. The evaluation of the effect of the adoption of this standard has not yet been completed.

#### Fair Value Measurement (IFRS 13)

This new standard sets out a comprehensive framework for defining and measuring fair value and also includes additional disclosure requirements about fair value measurements. The standard does not extend the use of fair value accounting, but brings together all the requirements for how to measure and disclose information about fair value under all circumstances into this one standard. IFRS 13 is effective for annual periods beginning on or after 1 January 2013 and the company intends to adopt it from this date. The evaluation of the effect of adoption of IFRS 13 has not yet been completed.

#### Presentation of Financial Statements (IAS 1)

The amendment is to the presentation of other comprehensive income (OCI); those items of OCI that could be reclassified to profit or loss at a future date will be presented separately from those items that will never be reclassified to profit or loss. The amendment to IAS 1 is effective for annual periods beginning on or after 1 July 2012 and the adoption of the amendment will have no impact on the results of the Group.

#### Annual Improvements to IFRSs: 2009-2011 Cycle: Spare parts, stand-by and servicing equipment (IAS 16:8)

The requirements of IAS 16:8 reflect amendments made by Annual Improvements to IFRSs: 2009-2011 Cycle (the 2009-2011 Improvements) issued in May 2012. The amendments are effective for annual periods beginning on or after 1 January 2013, with earlier application permitted. An entity should apply the amendments retrospectively as a change in accounting policy in accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors. Previously, IAS 16:8 stated that spare parts would usually be carried as inventories and recognised as an expense as they are consumed. The 2009-2011 Cycle Annual Improvements determine that major spare parts and stand-by equipment would qualify for recognition as property, plant and equipment when the entity expects to use them during more than one period. Similarly, if the spare parts and servicing equipment could be used only in connection with a particular item of property, plant and equipment, they would be accounted for as property, plant and equipment. The evaluation of the effect of the adoption of this standard has not yet been completed.

#### Basis of consolidation

The Group financial statements comprise the financial statements of the Company and all of its subsidiary undertakings made up to the financial year end. Subsidiaries are entities controlled by the Group. Control exists when the Group has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that are currently exercisable or convertible are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Adjustments are made where necessary to bring the accounting policies of acquired businesses into alignment with those of the Group.

The results of subsidiary undertakings acquired or disposed of in the year are included in the Group statement of comprehensive income from the effective date of acquisition or to the effective date of disposal. Accounting policies are consistently applied throughout the Group. Inter-company balances and transactions have been eliminated. Material profits from inter-company sales, to the extent that they are not yet realised outside the Group, have also been eliminated.

#### Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Depreciation is charged to the income statement on both a straight-line and reducing balance basis over the estimated useful lives of fixtures, fittings and equipment taking into account any estimated residual value. The estimated useful lives are as follows:

Fixtures, fittings and equipment - 3 - 5 years Leasehold improvements - over lease term

#### Intangible assets

#### Goodwill

Goodwill represents amounts arising on acquisition of subsidiaries. Goodwill represents the difference between the cost of the acquisition and the fair value of the net identifiable assets and contingent liabilities acquired. Identifiable intangible assets are those which can be sold separately or which arise from legal rights regardless of whether those rights are separable.

Goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill is allocated to cash generating units and is not amortised, but is tested annually for impairment.

In respect of acquisitions prior to 1 December 2006, goodwill is included at 1 December 2006 on the basis of its deemed cost, which represents the amount recorded under UK GAAP which was broadly comparable save that only separable intangibles were recognised and goodwill was amortised. On transition, amortisation of goodwill has ceased.

#### Research and development expenditure

Expenditure identified as development expenditure being costs incurred on clearly defined unique projects whose outcome can be assessed with reasonable certainty and which are expected to lead to new products and revenue streams is measured at cost less accumulated amortisation and accumulated impairment losses. Where development expenditure does not meet these requirements then it is recognised as an expense in the period it is incurred.

Amortisation will be calculated so as to write off the cost of an asset over the useful economic life of that asset. In 2012 there were four (2011; two) capitalised development projects. The directors assess the useful life of the current capitalised development projects to be 5 years from the date of the first sale or when benefits begin to be realised and amortisation will begin at that time. In prior years development projects were considered to have useful economic life spans of 3 years. The move to new .Net code and creation of our York Development Centre has led to more structured, scalable and flexible code which can readily be adapted and therefore provides a longer useful economic life. The change from 3 to 5 years life has no significant impact on the results for the year.

#### Brand value

Acquired brands, which are controlled through custody or legal rights and could be sold separately from the rest of the Group's businesses, are capitalised where fair value can be reliably measured. From 1 December 2010 the Group reassessed the useful life of the brands and as a result has changed the useful life assessment to apply a 20 year straight line amortisation policy (2010: unlimited life) on all brand values. The rationale behind this reassessment is based upon the directors' view of the life of the deployable brand assets and existing brand equity.

The brand equity in each case has been built up over a 5-10 year period addressing the needs of two large global markets that have yet to reach maturity. In the event that the developed world became saturated it is the directors' view that the developing world will soon find a need for such products. The conclusion is that a realistic life for the brand equity would be a 'generation' or 20 years. Where there is an indication of impairment, the directors will perform an impairment review by analysing the future discounted cash flows over the remaining life of the brand asset to determine whether impairment is required.

#### Software licences

Software licences include software that is not integral to a related item of hardware. These items are stated at cost less accumulated amortisation and any impairment. Amortisation is calculated on a straight line basis over the estimated useful economic life. Although perpetual licences are maintained under support and maintenance agreements, a useful economic life of 5 years has been determined.

### Impairment of non-financial assets

The carrying amounts of the Group's assets other than deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated based upon the value in use.

For goodwill, assets that have an indefinite useful life and intangible assets that are not yet available for use, the recoverable amount is estimated at each reporting date. The recoverable amount is the higher of the fair value less costs to sell and value in use of the cash generating unit containing the goodwill or intangible assets with an indefinite useful live.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement.

Impairment losses recognised in respect of cash-generating units are allocated first to the carrying amount of the goodwill allocated to that cash-generating unit and then to the carrying amount of the other assets in the unit on a pro rata basis, applied in priority to non-current assets ahead of more liquid items. A cash generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

#### Reversals of impairment

An impairment loss in respect of goodwill is not reversed. In respect of other assets, an impairment loss is reversed when there is an indication that the impairment loss may no longer exist and there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### **Inventories**

Inventories are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow-moving items. Cost is determined on a first in first out (FIFO) basis and is calculated as the cost of materials, direct labour and appropriate production overheads based on normal capacity levels. Net realisable value is based on estimated selling price less additional costs to completion and costs to be incurred in marketing, selling and distribution.

#### Financial instruments

Financial instruments comprise trade and other receivables, cash and cash equivalents, loans and borrowings, trade and other payables and other financial liabilities.

Financial instruments are recognised initially at fair value plus, for instruments not at fair value through profit or loss, any directly attributable transaction costs, except as described below. Subsequent to initial recognition financial instruments are measured as described below.

A financial instrument is recognised if the Group becomes a party to the contractual provisions of the instrument. Financial assets are derecognised if the Group's contractual rights to the cash flows from the financial assets expire or if the Group transfers the financial asset to another party without retaining control of substantially all risks and rewards of the asset. Financial liabilities are derecognised if the Group's obligations specified in the contract expire or are discharged or are cancelled.

Trade and other receivables are recorded initially at fair value and subsequently measured at amortised cost, using the effective interest method, less provision for impairment. Specific impairment provisions are made when management consider the debtor irrecoverable and these are charged to the income statement. Trade and other payables are recorded initially at fair value and subsequently measured at amortised cost, using the effective interest method.

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term highly liquid investments.

Loans and borrowings and other financial liabilities, which include the convertible redeemable loan notes, are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost using the effective interest rate method. Interest expense is measured on an effective yield basis and recognised in the income statement over the relevant period.

Issue costs are apportioned between the liability and equity components of the convertible loan notes based upon their relative carrying amounts at the date of issue. The portion relating to the equity component is recognised in equity.

Finance payments associated with financial liabilities are dealt with as part of finance expenses.

The Group may enter into derivative financial instruments for risk management purposes. Derivatives are initially recognised at fair value on the date the derivative contract is entered into and are subsequently re-measured at their fair value with gains and losses recognised through profit or loss. The Group does not hold or issue derivative financial instruments for trading purposes.

#### Convertible loan notes

The component parts of compound instruments issued by the Group are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangement. At the date of issue, in the case of a convertible loan note denominated in the functional currency of the issuer that may be converted into a fixed number of equity shares, the fair value of the liability component is estimated at the present value of the stream of future cash flows (including both coupon payments and redemption) discounted at the market rate of interest that would have been applied to an instrument of comparable credit quality with substantially the same cash flows, on the same terms, but without the conversion option. This amount is recorded as a liability on an amortised cost basis using the effective interest method until extinguished upon conversion or at the instrument's maturity date. The equity component is determined by deducting the amount of the liability component and deferred tax liability from the fair value of the compound instrument as a whole. This is recognised and included in equity, and is not subsequently re-measured.

Issue costs are apportioned between the liability and equity components of the convertible loan notes based upon their relative carrying amounts at the date of issue.

#### Current and deferred income tax

The tax expense for the year comprises current and deferred tax. Tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill; the initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination, and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

The recognition of deferred tax assets is based upon whether it is more likely than not that sufficient and suitable taxable profits will be available in the future, against which the reversal of temporary differences can be deducted. Recognition, therefore, involves judgement regarding the future financial performance of the particular legal entity or tax group in which the deferred tax asset has been recognised.

Historical differences between forecast and actual taxable profits have not resulted in material adjustments to the recognition of deferred tax assets.

## Share-based payments

The Group issues equity-settled share-based payments to certain employees. These equity-settled share-based payments are measured at fair-value at the date of the grant. Where material, the fair value as determined at the grant date is expensed on a straight-line basis over the vesting period, based on the Group's estimate of shares that will eventually vest.

Fair value is measured by use of the Black–Scholes method. The charges to the profit and loss rest in the subsidiary employing the executive concerned.

# **Employee benefits**

Individual subsidiaries of the Group operate defined contribution pension schemes for their employees. The assets of the schemes are not managed by the Group and are held separately from those of the Group. The annual contributions payable are charged to the income statement when they fall due for payment.

#### Revenue

Revenue represents the amounts derived from the provision of goods and services, stated net of Value Added Tax. The methodology applied to income recognition is dependent upon the goods or services being supplied.

In respect of income relating to annual service contracts and/or hosted services which are invoiced in advance, it is the Group's policy to spread the income of each contract equally over the contract's life. The full value of each sale is credited to deferred revenue when invoiced to be released to the statement of comprehensive income in equal installments over the contract period.

Revenues from the delivery of infrastructure are recognised on installation with associated training and consultancy fees recognised when specified contractual milestones are met or on project completion. In the event that these services are invoiced in advance they will be credited to deferred revenue and released to the comprehensive income statement once delivered.

Income from the sale of licences is recognisable in full at the date of sale.

## Operating lease payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the income statement as an integral part of the total lease expense.

## Finance income and finance expenses

Finance income and finance expenses are recognised in profit or loss as they accrue, using the effective interest method.

Finance income relates to interest income on the Group's bank account balances.

Interest payable comprises interest payable or finance charges on loans classified as liabilities.

In relation to interest relating to the convertible redeemable loan notes, the charge to the profit and loss account is an 'effective interest charge' over the period as opposed to the actual interest paid or payable. The effective interest charge is higher than the actual interest paid.

# 3. Revenue

The Group's revenue is primarily derived from the rendering of services with the value of sales of goods being not significant in relation to total Group revenue.

The Group's revenue was split into the following territories:

	2012 £'000	2011 £'000
United Kingdom	7,412	6,699
European Union	182	162
Rest of the world	459	372
	8,053	7,233

All non-current assets are held in the United Kingdom as they were in 2011. No customer represents 10% or more of revenue as was the case in 2011.

# 4. Segment reporting

Segment information is presented in respect of the Group's operating segments which are based upon the Group's management and internal business reporting.

Inter-segment pricing is determined on an arm's length basis.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly head office expenses.

Segment non-current asset additions show the amounts relating to property, plant and equipment and intangible assets including goodwill.

# Operating segments

The Group operating segments have been decided upon according to their revenue model and product or service offering being the information provided to the chief operating decision maker, the executive Chairman. The software as a service segment derives its revenues from software licence sales and support and training revenues. The IT support services revenue derives from maintenance and back-up services. The segments are:

- · Software as a service
- · IT support services
- Division in recovery AlTalent Ltd (formerly Cobent Ltd)
- · Head Office

The segment information for the year ended 30 November 2012, is as follows:

2012	Software as a service £'000	IT support services £'000	Head office £'000	Al Talent Ltd (Cobent Ltd) £'000	Consolidation adjustment £'000	Total £'000
External revenue	5,343	1,736	-	974	-	8,053
Internal revenue	-	263	-	-	(263)	-
Operating profit/(loss)	1,072	173	(1,365)	(236)	(34)	(390)
Finance income	11	1	11	-	-	23
Finance costs	-	-	(125)	(5)	-	(130)
Taxation	107	10	210	19	37	383
Profit from discontinued operations			-			-
Profit/(loss) after taxation	1,190	184	(1,269)	(222)	3	(114)
Reportable segment assets	8,001	1,458	10,545	501	(5,260)	15,245
Reportable segment liabilities	3,479	849	4,529	1,255	(3,952)	6,160
Other information:						
Additions to property, plant and equipment	67	129	212	3	(34)	377
Depreciation and amortisation	152	77	33	14	-	276

The segment information for the year ended 30 November 2011, is as follows:

				Al Talent			
	Software	IT	Llood	Ltd	Discontinued	Consolidation	
	as a service	supoport services	Head office	(Cobent Ltd)	operations (see note 10)	Consolidation adjustment	Total
2011	£'000	£'000	£'000	£'000	£'000	£'000	£'000
External revenue	4,369	1,895	-	969	-	-	7,233
Internal revenue	5	15	-	-	-	(20)	-
Operating profit/(loss)	1,162	210	(803)	(656)	-	(69)	(156)
Re-allocation of exceptional costs	-	-	283	(283)	-	-	-
Internal dividend	(350)	(100)	450	-	-	-	-
Finance income	17	1	8	-	-	-	26
Finance costs	-	-	(144)	(5)	-	-	(149)
Taxation	23	(6)	179	170	-	(178)	188
Profit from discontinued operations	-	-	-	-	2,192	-	2,192
Profit/(loss) after taxation	852	105	(27)	(774)	2,192	(247)	2,101
Reportable segment assets	6,249	1,482	11,660	481	-	(4,863)	15,009
Reportable segment liabilities	2,736	972	3,858	1,138	-	(3,393)	5,311
Other information:							
Additions to property, plant and equipment	65	57	12	-	-	-	134
Depreciation and amortisation	81	37	-	21	-	69	208
Impairment of development cost	-	-	-	299	-	-	299

# 5. Operating loss

Operating loss is stated after charging:

	2012	2011
	£'000	£'000
Depreciation of property, plant and equipment	154	86
Amortisation of development costs	37	54
Amortisation of brand values	68	68
Amortisation of software licences	17	-
Loss on disposal of property, plant and equipment	-	1
Exceptional costs (see below)	446	633
Operating lease charges - land and buildings	398	262
Auditor's remuneration (see below)	60	68
Share based payments	36	35
Research and development and other technical expenditure	1,224	325
(a further £706k (2011: £314k) was capitalised)		
Cost of inventories	400	513
Provision/(release of provision) for receivables	50	(16)
Impairment losses and (recoveries) on trade receivables	_	(31)

Exceptional costs in the year ended 30 November 2012 were incurred as a result of restructuring associated with the centralisation of AlTalent Ltd, incurring non-recurring one off termination of employment costs; recruitment costs associated with the creation of the York Development Centre ("YDC"); costs of closure of AlTalent Ltd's office and relocation into the head office in London; and closure and relocation of AlTrackRecord Ltd's office to the YDC. The exceptional costs are made up of the following:

	2012	2011
	£'000	£'000
Compensation for loss of office - director	-	30
Compensation and notice payments - all staff	180	122
Impairment of development cost	-	299
Recruitment and temporary staff fees	213	78
Legal costs	-	24
Legal costs on the sale and purchase agreement & lease termination	53	80
	446	633

	2012 £'000	2011 £'000
Fees payable to the Company's auditor for the audit of the		
Company's annual accounts	15	12
Under-provision from 2010	-	8
The audit of the Company's subsidiaries, pursuant to legislation	35	37
Tax services	10	8
Other services	-	3
	60	68

# 6. Particulars of employees

	2012 £'000	2011 £'000
The average number of persons (including directors) employed by the Group during the year was:		
Selling, distribution and administration	46	53
Technical	58	36
	104	89
	104	3

Costs incurred in respect of these employees were:

, , , , , , , , , , , , , , , , , , ,	2012 £'000	2011 £'000
Wages and salaries costs	4,342	3,646
Social security costs	541	398
Pension costs	58	48
Health insurance	24	3
Employee benefits	7	1
Compensation for loss of office	180	93
	5,152	4,189

The compensation for loss of office charge of £180,000 (2011: £93,000) relates to 3 employees (2011: 4 employees) who were made redundant during the year.

The key management personnel are considered to be comprised of the Company directors, the remuneration of whom is detailed in the table below.

#### Directors' remuneration

	Salaries £	Fees £	2012 £	2011 £
Executive Directors				
M Jackson	3,333	-	3,333	-
J Arnold	125,000	-	125,000	75,000
K Dhoot	100,962	-	100,962	-
Non Executive Directors				
J Hamer	25,833	-	25,833	50,000
D Lowe	13,312	-	13,312	9,000
R Jackson	15,000	18,569	33,569	125,167
H Sears	-	-	-	62,700
H Bang	16,250	-	16,250	
	299,690	18,569	318,259	321,867

R Jackson received £nil (2011: £2,765) in health and insurance benefits paid through Solcara Ltd. Included in the 2011 salary cost R Jackson received £80,000 as compensation for loss of office under the terms of a compromise agreement on the completion of the sale of Solcara Ltd.

In 2011, H Sears received £30,000 by way of compensation for loss of office included in his salary figure above and charged to the consolidated income statement as part of the exceptional costs on the turnaround of AlTalent Ltd (formerly Cobent Ltd) referred to in note 4 above.

J Arnold and K Dhoot received health insurance benefits during the year of £91 (2011: £nil) and £137 (2011: £nil) respectively.

J Arnold and K Dhoot received payments into personal retirement money purchase pension schemes during the year of £312 (2011: £nil) and £416 (2011: £nil) respectively.

No other directors received any other benefits other than those detailed above.

The number of directors at 30 November 2012 accruing retirement benefits under money purchase schemes was 2 (2011: nil).

The interests of the directors in share options are detailed in the Directors' Report on page 12 of this report.

### 7. Financial income

	2012 £'000	2011 £'000
Interest receivable on bank accounts	23	26

# 8. Financial expense

	2012 £'000	2011 £'000
Effective interest charged on convertible loan notes	111	144
Other interest payable	19	5
	130	149

### 9. Taxation

	2012 £'000	2011 £'000
Current income taxes (credit)/charge:		
UK corporation tax credit for the year	-	-
Adjustment in respect of prior year	(10)	30
Total current income tax (credit)/charge	(10)	30
Deferred tax (note 21)		
Impact of change in tax rate	(11)	(10)
Origination and reversal of temporary differences	(362)	(161)
Adjustment in respect of prior year	-	(47)
Total deferred tax	(373)	(218)
Total tax credit	(383)	(188)

As shown above the tax assessed on the loss on ordinary activities for the year is higher than (2011: higher than) the standard rate of corporation tax in the UK of 24% (2011: 26%).

The differences are explained as follows:

Factors affecting tax credit	2012 £'000	2011 £'000
Loss on ordinary activities before tax	(497)	(279)
Loss on ordinary activities by effective rate of tax of 24.7% (2010: 26.7%)	(122)	(74)
Expenses not deductible for tax purposes and other temporary differences	22	37
Adjustment in respect of prior year	(10)	(17)
Additional R&D claim CTA 2009	(273)	(134)
Total tax credit	(383)	(188)

# 10. Discontinued operations

During the year ended 30 November 2012 there were no disposals or discontinued operations.

On 30 June 2011 the Group sold the share capital of Solcara Limited for £2,500,000 less costs and a subsequent £110,623 working capital adjustment. This company was the legal market arm of Solcara Ltd purchased by the Group in November 2008. The Spotlight and AlControlPoint products had been transferred to other parts of our Group in December 2009.

	2012 £'000	2011 £'000
Profit from discontinued operations	-	2,192
Cash used in discontinued operations	-	68
Results of discontinued operation	2012 £'000	2011 £'000
Revenue	-	541
Expenses	-	(673)
Results from operating activities	-	(132)
Financial expense		2
Pre-tax loss of the discontinued operation	-	(130)
Related tax expense	-	-
Loss after tax of discontinued operations	-	(130)
Consideration received, satisfied in cash	-	2,610
Net assets of the Group disposed of	-	(250)
Costs directly attributable to disposal	-	(38)
Profit after tax for the period	-	2,192
Basic profit per share		1.0p
Diluted profit per share	-	0.8p
Effect of disposal on the financial postion of the Group:	2012 £'000	2011 £'000
Property, plant and equipment	2 000	3
Trade and other receivables		153
Cash and cash equivalents		227
Trade and other payables	-	(191)
Accruals		(224)
Net liabilities at date of disposal	-	(32)
Associated goodwill disposed of	-	282
Net assets of Group disposed of	-	250

### 11. Dividend paid

In April 2012 a dividend was paid of 0.2p (2011: 0.1p). The total payment was £455,000 (2011: £257,000).

The directors propose a dividend of 0.05p for those shareholders on the register on 22 March 2013 and payable on 26 April 2013 if approved by the shareholders at the AGM to be held on 22 April 2013.

## 12. Earnings per share

The calculation of earnings per share is based upon the loss for the continuing and discontinued business after taxation of £114,000 (2011: profit of £2,101,000) divided by the weighted average number of ordinary shares in issue during the year which was 227,604,029 (2011: 251,581,201). The loss for continuing operations of the Group of £114,000 (2011: loss of £91,000). The weighted average number of ordinary shares used in the calculation of diluted earnings per share is 296,536,627 (2011: 329,197,511), taking account of the effect of potentially dilutive share options granted under the Company's share option schemes and convertible loan notes issued.

In 2012 and 2011 potential ordinary shares from the share option schemes and convertible loan notes have an antidilutive effect due to the Group being in a loss position. As a result, dilutive loss per share is disclosed as the same value as basic loss per share.

This has been computed as follows:

	Loss after tax £'000	2012 Weighted average no of shares	Loss per share (pence)	Profit after tax £'000	2011 Weighted average no of shares	Earnings per share (pence)
Continuing and discontinued operations						
(Loss)/earnings attributable to ordinary shareholders from continuing activities	(114)	227,604,029	(0.05)	2,101	251,581,201	0.84
Dilutive effect of options	n/a	n/a	n/a	-	35,955,351	-
Dilutive effect of loan note conversion	n/a	n/a	n/a	-	41,660,959	-
Diluted (loss)/earnings per share for the year	(114)	227,604,029	(0.05)	2,101	329,197,511	0.64

On the 21 September 2011 29,666,667 shares were returned to the Company and were held in Treasury at the year end. Once in treasury they were removed from the earnings per share calculation.

The total number of options and warrants granted at 30 November 2012 of 38,543,208 would generate £1,172,448 in cash if exercised. At 30 November 2012 they were all priced above the mid-market closing price of 3.03p per share.

At the 30 November 2012 9,954,314 staff options were eligible for exercising at an average price of 3.7p. Also eligible for exercising are the 21,300,000 warrants priced at 2.75p per share held by M Jackson, D Lowe and Elderstreet VCT plc consequent to their investment in October 2008.

The outstanding loan notes will be redeemed at par or convert to 31,250,000 shares in June 2014.

# 13. Intangible fixed assets

	Brand		Development	Software	
	value	Goodwill	costs	licences	Total
	£'000	£'000	£'000	£'000	£'000
Cost					
At 1 December 2010	1,369	12,287	413	-	14,069
Capitalised during the year	-	-	314	-	314
Disposal of subsidiary	-	(282)		-	(282)
At 30 November 2011	1,369	12,005	727	-	14,101
At 1 December 2011	1,369	12,005	727	-	14,101
Capitalised during the year	-	-	706	132	838
At 30 November 2012	1,369	12,005	1,433	132	14,939
Amortisation and impairment					
At 1 December 2010	-	5,550	-	-	5,550
Amortisation in year	68	-	54	-	122
Impairment in year	-	-	299	-	299
At 30 November 2011	68	5,550	353	-	5,971
At 1 December 2011	68	5,550	353	-	5,971
Amortisation in year	68	-	37	17	122
Impairment in year	-	-	-	-	-
At 30 November 2012	136	5,550	390	17	6,093
Net Book Value					
At 30 November 2012	1,233	6,455	1,043	115	8,846
At 30 November 2011	1,301	6,455	374	-	8,130

The review of assessed useful life for the brands during 2011 resulted in a change from indefinite to a finite useful life of 20 years.

Annual impairment testing for cash-generating units ("CGUs") containing goodwill

For the purpose of impairment testing, goodwill is allocated by entity, which represent the Group's CGUs and the lowest level within the Group at which the goodwill is monitored.

The carrying amounts of goodwill allocated to each CGU are:

	Goodwill	Goodwill
	2012	2011
	£'000	£'000
Software as a service:		
Access Intelligence plc	89	89
Due North Ltd	1,033	1,033
Access Intelligence Media & Communications Ltd	1,928	1,928
	3,050	3,050
IT Support Services - Willow Starcom Ltd	800	800
Division in recovery - Al Talent Ltd (formerly Cobent Ltd)	2,605	2,605
	6,455	6,455

At the balance sheet date an impairment test has been undertaken by comparing the carrying values of goodwill with the recoverable amount of the CGU to which the goodwill has been allocated. The recoverable amount of the CGU is based on value-in-use calculations. These calculations use pre-tax cash flow projections covering a ten year period based on financial budgets and forecasts approved by management with no terminal value. Ten year forecasts are considered appropriate because of the growing size and nature of the established and emerging markets in which the CGUs operate.

The key assumptions used for value-in-use calculations are those regarding revenue growth rates and discount rates over the forecast period. Management estimate discount rates using pre-tax rates that reflect the current market assessment of the time value of money and the risks specific to the CGUs. Growth rates are based on past experience, the anticipated impact of the CGUs significant investment in research and development, the strengthening of the management team and corporate support resources over the past year and expectations of future changes in the market. The key assumptions in the value in use calculations analysed by CGU are:

	Access Intelligence plc	Due North Ltd	Access Intelligence Media & Communications Ltd	Willow Starcom Ltd	Al Talent Ltd (formerly Cobent Ltd)
Annual revenue	25%	15%	10%	15%	20%

The discount rate used for all companies was 11%, and varying growth rates to the cost base of each CGU have been applied commensurate to deliver the revenue projected.

As IAS 36 'Impairment of assets' anticipates that the forecast horizon used would not normally exceed five years, management has performed a sensitivity for each CGU using only the first five years of the forecasts approved by management and estimating cash flow projections into perpetuity beyond the five years by extrapolating the projections based on the forecasts using a steady growth rate of 2% for subsequent years. No impairment is implied from this sensitivity test.

The directors view the key sensitivities to be the rates of annual increases in revenue assumed over the forecast period. Only for the division in recovery, AlTalent Ltd (formerly Cobent Ltd), do the directors consider that a reasonably possible change in forecast annual revenue increase assumption could cause the Unit's carrying amount to exceed its recoverable amount. Based on the forecast annual revenue growth rates from years two to ten of 20% (with no terminal value), the Unit's recoverable amount exceeds its carrying amount by £3,593,000. The forecast annual revenue growth rate from years two to ten would need to fall to 11.6%, taking into account other consequential impacts on other variables, for the Unit's recoverable amount to equal its carrying amount.

#### Development costs

An impairment review, using value in use calculations, took place of the capitalised development costs not yet available for use in 2012 and no impairment was considered necessary as the development projects' discounted future cash flows exceeded the carrying value of the capitalised development costs. In 2011, an impairment review was conducted relating to the document management system (CDM) carried by AlTalent Ltd (formerly Cobent Ltd). As part of the reorganisation of Cobent Ltd in 2011 it became clear that although this software has been sold on a stand alone basis it is better offered to clients as an additional feature of our learning management system AlTalent. As a result of this it is no longer possible to forecast revenues specifically associated with CDM and as a result the directors impaired the remaining development cost of £299,000 fully in 2011.

The directors considered that there were no further indicators of impairment relating to the remaining development costs at 30 November 2012.

# 14. Property, plant & equipment

	Fixtures fittings and equipment £'000	Leasehold improvements £'000	Total £'000
Cost			
At 1 December 2010	781	19	800
Additions	133	1	134
Disposals	(68)	(1)	(69)
On sale of subsidiary	(19)	-	(19)
At 30 November 2011	827	19	846
At 1 December 2011	827	19	846
Additions	313	64	377
Disposals	(23)	-	(23)
At 30 November 2012	1,117	83	1,200
Depreciation			
At 1 December 2010	591	5	596
Charge for the year	80	6	86
Disposals	(66)	-	(66)
On acquisition of subsidiary	(19)	-	(19)
At 30 November 2011	586	11	597
At 1 December 2011	586	11	597
Charge for the year	151	3	154
Disposals	(23)	-	(23)
At 30 November 2012	714	14	728
Net Book Value			
At 30 November 2012	403	69	472
At 30 November 2011	241	8	249

# 15. Inventories

	2012	2011
	£'000	£'000
Spare parts servicing maintenance contracts	191	253

# 16. Trade and other receivables

	2012	2011
Current assets	£'000	£'000
Trade receivables	2,054	1,647
Less: provision for impairment of trade receivables	(320)	(270)
	1,734	1,377
Amounts held in escrow	-	250
Prepayments and other receivables	510	272
Other taxes receivable	-	33
	2,244	1,932

As at 30 November 2012, trade receivables of £320,000 (2011: £270,000) were impaired and fully provided for. The provision relates primarily to monies owed by Organisation Metrics Inc, a company based in Canada. We have via a lengthy legal process received a court judgement and have agreed a payment plan over the next three years for monies owed including interest. However, due to the uncertainty over the adherence to the payment plan, management consider it appropriate to only recognise the payments on a cash basis at this stage.

The ageing of trade receivables which are past due and not impaired is as follows:

	2012 '000	2011 £'000
Dave autotanding:	000	£ 000
Days outstanding:		0.40
31–60 days	567	349
61–90 days	527	541
	1,094	890

Movements on the Group provision for impairment of trade receivables are as follows:

	2012	2011
	£'000	£'000
At 1 December	270	317
Movement on the provision for receivables	50	(16)
Receivables written off during the year	-	(31)
At 30 November	320	270

Ageing on impaired debt	2012 £'000	2011 £'000
Days outstanding:		
90–180 days	-	10
181–270 days	-	29
Above 270 days	320	231
	320	270

The creation and release of a provision for impaired receivables has been included in 'administrative expenses' in the income statement. Amounts charged to the allowance account are generally written off, where there is no expectation of recovering additional cash.

The other asset classes within trade and other receivables do not contain impaired assets.

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivable mentioned above together with our cash deposits totaling £2,772,000 (2011: £4,162,000). The Group does not hold any collateral as security.

### 17. Other interest bearing loans and borrowings

	2012	2011
	£'000	£'000
Non-current		
Former employee's loan	-	2
Convertible loan notes	1,217	1,181

On 30 June 2009 £1,750,000 convertible loan notes were issued. The notes are redeemable at par or convertible to ordinary shares at 4p per ordinary share on or before maturing 30 June 2014 and carry a coupon of 6% per annum, payable semi-annually until such time as they were repaid or converted in accordance with their terms. The holders of the notes may convert all or part of the notes held by them into new ordinary shares in the Company on delivery to the Company of a conversion notice, at 4 pence per share.

On 9 July 2009 the Company issued a further £100,000 convertible loan notes with the same terms as those issued on 30 June 2009 except that their maturity date is 9 July 2014. In August 2010 this loan note holder exercised his right to convert this loan to equity at 4p per share. These 2,500,000 shares were admitted to AIM on 1 September 2010.

On 30 September 2011 £500,000 convertible loan notes were redeemed early at par. At the date of redemption the consideration allocated to the liability component resulted in a loss being recognised in profit or loss of £23,000 upon extinguishment and the consideration allocated to the equity component resulted in a reduction to equity of £22,000. The original equity component associated with this convertible loan note of £50,000 has been transferred to retained earnings.

No redemptions or conversions of the convertible loan stock arose in the year ended 30 November 2012.

The net proceeds received from the issues of the convertible loan notes have been split between the liability element and an equity component, representing the fair value of the embedded option to convert the liability into equity of the Company, as follows:

	2012	2011
	£'000	£'000
Proceeds of issue of convertible loan notes	1,250	1,250
Equity component	(126)	(126)
Deferred taxation	(49)	(49)
Initial fair value of liability component	1,075	1,075
Cumulative interest charged	367	256
Cumulative interest paid	(225)	(150)
Liability component at 30 November 2012	1,217	1,181

The equity component of £126,000 (2011: £126,000) has been credited to equity reserve (see note 10 of the parent Company). The interest charged for the year is calculated by applying an effective rate of interest of 9.8% to the liability component for the 12 month period. The liability component is measured at amortised cost. The difference between the carrying amount of the liability component at the date of issue and the amount reported in the balance sheet at 30 November 2012 represents the effective interest rate less interest paid to that date.

The movement on the convertible loan note liability is summarised below:

	2012	2011
	£'000	£'000
Opening loan liability	1,181	1,607
Interest charged for the year	111	144
Interest paid in the year	(75)	(115)
Redemption in the year	-	(455)
Liability component at 30 November 2012	1,217	1,181

### 18. Trade and other payables

	2012	2011
Due within one year	£'000	£'000
Trade and other payables	620	473
Other taxes and social security costs	154	116
VAT payable	238	214
	1,012	803
Due avector then one year	2012	2011
Due greater than one year	£'000	£'000
Trade and other payables	37	-

### 19. Financial instruments

The Group's treasury activities are designed to provide suitable, flexible funding arrangements to satisfy the Group's requirements. The Group uses financial instruments comprising borrowings, cash, liquid resources and items such as trade receivables and payables that arise directly from its operations. The main risks arising from the Group financial instruments relate to the maintaining of liquidity across the 6 group entities and debt collection. The board reviews policies for managing each of these risks and they are summarised below.

The Group finances its operations through a combination of cash resources, loan notes and equity. Short term flexibility is provided by moving resources between the individual subsidiaries. Exposure and interest rate fluctuations are minimal as all borrowings are at fixed rates of interest. The Group also has deposit facilities on which 1.25% interest was being earned throughout 2012 (2011: 1.7%) and will be optimising the use of these accounts going forward. In 2012, the Group moved its cash deposits to higher credit rated institutions resulting in the reduction in interest received.

Foreign currency risks exist in 2 subsidiaries both of whom invoice in currencies other than sterling. Due to the relative size of the currency risks concerned no hedging takes place in euros or US dollars. At the year end there were no open contracts, however the Group was holding a US dollar deposit of \$24,000 (2011: \$120,000) which was translated at the rate of 1.5935 (2011:1.5516) for inclusion in the consolidated statement of financial position. This amounted to £15,000 (2011: £77,000). There are no hedges against this balance.

The Group did not hold any other assets or liabilities in foreign denominated currencies at the reporting date. The directors do not consider that there is a significant exposure to foreign exchange risk and therefore no sensitivity analysis has been performed.

At 30 November 2012 borrowings comprised:

- Convertible loan notes of £1,250,000 (2011: £1,250,000). These loan notes will convert to equity on 30 June 2014 at 4 pence per share unless they have already been redeemed at par.
- Former subsidiary Director's loan of £4,000 (2011: £30,000) £4,000 (2011: £28,000) is included in trade and other payables due within 12 months, whilst £nil (2011:£2,000) is due in more than one year's time.

There is no material difference between the fair values and book values of the Group's financial instruments. Short term trade receivables and payables have been excluded from the above disclosures.

The objectives of the Group's treasury activities are to manage financial risk, secure cost-effective funding where necessary and minimise the adverse effects of fluctuations in the financial markets on the value of the Group's financial assets and liabilities, on reported profitability and on the cash flow of the Group. Interest income is sought wherever possible and in 2012 produced £23,000 (2011: £26,000) of income.

Assets per the balance sheet Trade and other receivables excluding prepayments Cash and cash equivalents Cash and cash equivalents Cash and cash equivalents Cash and other payables excluding accruals Interest bearing loans and borrowings Cundiscounted contractual maturity of financial liabilities Amounts due within one year Amounts due between one and five years Amounts due between one and five years Cash and other receivables excluding prepayments Cash and cash equivalents Cash and convert to equity Cash and cash equivalents Cash a		Loans and receivables and other payables £'000	Total £'000
Trade and other receivables excluding prepayments         1,824         1,824           Cash and cash equivalents         2,772         2,772           Liabilities per the balance sheet         Trade and other payables excluding accruals         2,686         2,686           Interest bearing loans and borrowings         1,217         1,217           Undiscounted contractual maturity of financial liabilities         Amounts due within one year         2,649           Amounts due between one and five years         37           Amounts that convert to equity         1,217           Financial liabilities carrying value         3,903           2011         Assets per the balance sheet         Total receivables and other payables excluding prepayments         7           Assets per the balance sheet         1,788         1,788           Trade and other receivables excluding prepayments         1,788         1,788           Cash and cash equivalents         4,162         4,162           Liabilities per the balance sheet         5,950         5,950           Trade and other payables excluding accruals         803         803           Interest bearing loans and borrowings         1,183         1,183           Undiscounted contractual maturity of financial liabilities         1,986         1,986 <tr< td=""><td>2012</td><td></td><td>2000</td></tr<>	2012		2000
Cash and cash equivalents         2,772         2,772           Liabilities per the balance sheet         Trade and other payables excluding accruals Interest bearing loans and borrowings         2,686         2,686 Interest bearing loans and borrowings         1,217         1,217           Undiscounted contractual maturity of financial liabilities         Amounts due within one year         2,649           Amounts due between one and five years         37           Amounts that convert to equity         1,217           Financial liabilities carrying value         3,903           2011         Loans and receivables and other payables and other payables and other payables excluding prepayments         1,788         1,788           Cash and cash equivalents         1,788         1,788         2,649           Liabilities per the balance sheet         5,950         5,950           Liabilities per the balance sheet         803         803           Trade and other payables excluding accruals         803         803           Interest bearing loans and borrowings         1,183         1,183           Undiscounted contractual maturity of financial liabilities         4,962         4,962           Amounts due within one year         803         803           Amounts due between one and five years         2         4,002 <td>Assets per the balance sheet</td> <td></td> <td></td>	Assets per the balance sheet		
Liabilities per the balance sheet         4,596         4,596           Trade and other payables excluding accruals         2,686         2,686           Interest bearing loans and borrowings         1,217         1,217           Undiscounted contractual maturity of financial liabilities         3,903         3,903           Amounts due within one year         2,649           Amounts due between one and five years         37           Amounts that convert to equity         1,217           Financial liabilities carrying value         3,903           2011         Loans and receivables and other payables and other payables and other payables excluding prepayments         1,788         1,788           Cash and cash equivalents         1,788         1,788         1,788           Cash and cash equivalents         4,162         4,162           Liabilities per the balance sheet         803         803           Trade and other payables excluding accruals         803         803           Interest bearing loans and borrowings         1,183         1,183           Undiscounted contractual maturity of financial liabilities         4,062         1,986         1,986           Undiscounted within one year         803         803         803           Amounts due within one year         803	Trade and other receivables excluding prepayments	1,824	1,824
Liabilities per the balance sheet Trade and other payables excluding accruals Interest bearing loans and borrowings Interest bearing loans and bor	Cash and cash equivalents	2,772	2,772
Trade and other payables excluding accruals         2,686         2,686           Interest bearing loans and borrowings         1,217         1,217           Undiscounted contractual maturity of financial liabilities         3,903         3,903           Undiscounted contractual maturity of financial liabilities         2,649           Amounts due within one year         2,649           Amounts that convert to equity         1,217           Financial liabilities carrying value         3,903           Loans and receivables and other payables         Total £'000           £'000         £'000           2011         4,102           Assets per the balance sheet         1,788         1,788           Cash and cash equivalents         1,788         1,788           Cash and cash equivalents         4,162         4,162           Liabilities per the balance sheet         5,950         5,950           Trade and other payables excluding accruals         803         803           Interest bearing loans and borrowings         1,183         1,183           Undiscounted contractual maturity of financial liabilities         4,02         4,02           Amounts due within one year         803         803           Amounts due between one and five years         2 <tr< td=""><td></td><td>4,596</td><td>4,596</td></tr<>		4,596	4,596
Interest bearing loans and borrowings	Liabilities per the balance sheet		
Undiscounted contractual maturity of financial liabilities           Amounts due within one year         2,649           Amounts due between one and five years         37           Amounts that convert to equity         1,217           Financial liabilities carrying value         Loans and receivables and other payables and other payables and other payables excluding prepayments         Total £'000           2011         4           Assets per the balance sheet         1,788         1,788           Trade and other receivables excluding prepayments         1,788         1,788           Cash and cash equivalents         4,162         4,162           Liabilities per the balance sheet         803         803           Trade and other payables excluding accruals         803         803           Interest bearing loans and borrowings         1,183         1,183           Undiscounted contractual maturity of financial liabilities         4,086         4,086           Amounts due within one year         803         803           Amounts due between one and five years         2           Amounts that convert to equity         1,181	Trade and other payables excluding accruals	2,686	2,686
Undiscounted contractual maturity of financial liabilities Amounts due within one year Amounts due between one and five years Amounts that convert to equity Financial liabilities carrying value  Loans and receivables and other payables £'000 £'000  2011 Assets per the balance sheet Trade and other receivables excluding prepayments Cash and cash equivalents Financial liabilities per the balance sheet Trade and other payables Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Roan and the payables and other payables Liabilities per the balance sheet Roan and there receivables and other payables Liabilities per the balance sheet Roan and there receivables and other payables Liabilities per the balance sheet Roan and there payables and other payables Roan and there payables and other payables Roan and there payables Roan and receivables Roa	Interest bearing loans and borrowings	1,217	1,217
Amounts due within one year Amounts due between one and five years Amounts that convert to equity  Financial liabilities carrying value  Loans and receivables and other payables and other payables per the balance sheet Trade and other receivables excluding prepayments Cash and cash equivalents  Liabilities per the balance sheet Trade and other payables excluding prepayments Trade and other payables excluding prepayments Trade and other payables excluding prepayments Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities bearing loans and borrowings Liabilities Amounts due within one year Amounts due within one year Amounts due between one and five years Amounts due between one and five years Amounts that convert to equity		3,903	3,903
Amounts due within one year Amounts due between one and five years Amounts that convert to equity  Financial liabilities carrying value  Loans and receivables and other payables and other payables per the balance sheet Trade and other receivables excluding prepayments Cash and cash equivalents  Liabilities per the balance sheet Trade and other payables excluding prepayments Trade and other payables excluding prepayments Trade and other payables excluding prepayments Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities per the balance sheet Trade and other payables excluding accruals Liabilities bearing loans and borrowings Liabilities Amounts due within one year Amounts due within one year Amounts due between one and five years Amounts due between one and five years Amounts that convert to equity			
Amounts due between one and five years         37           Amounts that convert to equity         1,217           Financial liabilities carrying value         3,903           Loans and receivables and other payables and other payables and other payables are 1000         1000           2011         2011           Assets per the balance sheet         1,788         1,788           Trade and other receivables excluding prepayments         1,788         1,788           Cash and cash equivalents         4,162         4,162           Liabilities per the balance sheet         5,950         5,950           Trade and other payables excluding accruals         803         803           Interest bearing loans and borrowings         1,183         1,183           Undiscounted contractual maturity of financial liabilities         803         803           Amounts due within one year         803           Amounts due between one and five years         2           Amounts that convert to equity         1,181	Undiscounted contractual maturity of financial liabilities		
Amounts that convert to equity         1,217           Financial liabilities carrying value         3,903           Loans and receivables and other payables proposed of the payables of the payables proposed	Amounts due within one year		2,649
Financial liabilities carrying value  Loans and receivables and other payables £'000 £'000  2011  Assets per the balance sheet  Trade and other receivables excluding prepayments Cash and cash equivalents  Liabilities per the balance sheet  Trade and other payables excluding prepayments 1,788 1,788 Cash and cash equivalents 4,162 4,162 5,950 5,950  Liabilities per the balance sheet  Trade and other payables excluding accruals Interest bearing loans and borrowings 1,183 1,183  Undiscounted contractual maturity of financial liabilities  Amounts due within one year  Amounts due between one and five years  Amounts that convert to equity  1,181	Amounts due between one and five years		37
Loans and receivables and other payables £'000 £'000  2011  Assets per the balance sheet  Trade and other receivables excluding prepayments Cash and cash equivalents  Liabilities per the balance sheet  Trade and other payables excluding accruals Liabilities per the balance sheet  Trade and other payables excluding accruals Interest bearing loans and borrowings  Undiscounted contractual maturity of financial liabilities  Amounts due within one year  Amounts due between one and five years  Amounts that convert to equity  Loans and receivables and receivables and other payables  Total payables  1,788 1,788 1,788 1,788 2,4162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162	Amounts that convert to equity		1,217
Loans and receivables and other payables £'000 £'000  2011  Assets per the balance sheet  Trade and other receivables excluding prepayments Cash and cash equivalents  Liabilities per the balance sheet  Trade and other payables excluding accruals Liabilities per the balance sheet  Trade and other payables excluding accruals Interest bearing loans and borrowings  Undiscounted contractual maturity of financial liabilities  Amounts due within one year  Amounts due between one and five years  Amounts that convert to equity  Loans and receivables and receivables and other payables  Total payables  1,788 1,788 1,788 1,788 2,4162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162 4,162	Financial liabilities carrying value		3,903
Assets per the balance sheet Trade and other receivables excluding prepayments Cash and cash equivalents 1,788 1,788 Cash and cash equivalents 4,162 4,162 5,950 5,950 Liabilities per the balance sheet Trade and other payables excluding accruals Interest bearing loans and borrowings 1,183 1,183 1,183 Undiscounted contractual maturity of financial liabilities Amounts due within one year Amounts due between one and five years Amounts that convert to equity 1,181		receivables and other payables	
Trade and other receivables excluding prepayments  Cash and cash equivalents  4,162  4,162  5,950  5,950  Liabilities per the balance sheet  Trade and other payables excluding accruals Interest bearing loans and borrowings  1,183  1,183  1,183  Undiscounted contractual maturity of financial liabilities  Amounts due within one year  Amounts due between one and five years  Amounts that convert to equity  1,788  1,788  1,788  1,788  1,788  1,182  803  803  803  803  1,183  1,183  1,183  2  4,162  803  803  803  803  1,986  1,986  1,986  1,986	2011		
Cash and cash equivalents4,1624,162Liabilities per the balance sheet5,9505,950Trade and other payables excluding accruals803803Interest bearing loans and borrowings1,1831,183Undiscounted contractual maturity of financial liabilitiesAmounts due within one year803Amounts due between one and five years2Amounts that convert to equity1,181	Assets per the balance sheet		
Cash and cash equivalents4,1624,162Liabilities per the balance sheet5,9505,950Trade and other payables excluding accruals803803Interest bearing loans and borrowings1,1831,183Undiscounted contractual maturity of financial liabilitiesAmounts due within one year803Amounts due between one and five years2Amounts that convert to equity1,181	Trade and other receivables excluding prepayments	1,788	1,788
Liabilities per the balance sheet Trade and other payables excluding accruals Interest bearing loans and borrowings 1,183 1,183 1,183 1,986 1,986 Undiscounted contractual maturity of financial liabilities Amounts due within one year Amounts due between one and five years Amounts that convert to equity  803 1,181		4,162	4,162
Trade and other payables excluding accruals Interest bearing loans and borrowings 1,183 1,183 1,183 1,986 1,986 Undiscounted contractual maturity of financial liabilities Amounts due within one year Amounts due between one and five years Amounts that convert to equity 803 1,181		5,950	5,950
Interest bearing loans and borrowings  1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,183 1,181	Liabilities per the balance sheet		
Undiscounted contractual maturity of financial liabilities  Amounts due within one year  Amounts due between one and five years  Amounts that convert to equity  1,986  1,986  803  803  41,181	Trade and other payables excluding accruals	803	803
Undiscounted contractual maturity of financial liabilities  Amounts due within one year  Amounts due between one and five years  Amounts that convert to equity  1,181	Interest bearing loans and borrowings	1,183	1,183
Amounts due within one year  Amounts due between one and five years  Amounts that convert to equity  803  2  And the second of the years of the second of the years of the second of the years of the ye		1,986	1,986
Amounts due between one and five years 2 Amounts that convert to equity 1,181	Undiscounted contractual maturity of financial liabilities		
Amounts due between one and five years 2 Amounts that convert to equity 1,181	· · · · · · · · · · · · · · · · · · ·		803
Amounts that convert to equity 1,181			2
	•		1,181
	Financial liabilities carrying value		1,986

The liquidity risk relating to the contractual liabilities listed above is managed on a local basis through their day to day cash management. The Group has invested significantly in restructuring the Group and building products written in current code bases, accordingly the Group is liquid with £2,772,000 (2011: £4,162,000) available cash resources against a liability payable within the next 12 months of £2,686,000 (2011: £803,000). Management monitor cash balances weekly. However should any subsidiary, or the parent Company, find that it does not have the liquidity to pay a debt as it becomes due an inter-company cash transfer will be made available by another member of the Group.

### 20. Financial and operational risk management

The Group's activities expose it to a variety of financial risks which are managed by the Group and subsidiary management teams as part of their day-to-day responsibilities. The Group's overall risk management policy concentrates on those areas of exposure most relevant to its operations. These fall into four categories:

- Competitive risk that our products are no longer competitive or relevant to our customers
- Cash flow and liquidity risk that we run out of the cash required to run the business
- Credit risk that our customers do not pay
- Key personnel risk that we cannot attract and retain talented people

#### Competitive risk

All of our businesses are active in competitive markets. These markets are predominantly UK based but nevertheless face global competition. To succeed we need staff with the appropriate skills, offering state of the art product and service solutions at competitive prices. They need a full understanding of the benefits and attributes of our products as well as an understanding of competitor products. They also need to know about sales opportunities on a timely basis.

As a small company, with limited resources, we need to manage our product investments with care but we tackle these risks as follows:

- · We encourage investment as needed to maintain our market leading status product research and development
- We created a cutting edge centre of dedicated .Net development expertise in York housing 30 developers and testers serving the Group
- We have rebuilt our sales teams in AlTalent Ltd and are growing our sales and marketing teams across the group in a controlled manner
- · We make time and funds available for staff training
- · We incentivise through balanced sales commission schemes
- · We monitor individual sales person performance, taking action where necessary
- · We expect subsidiary directors to have an excellent understanding of their market

#### Cash flow and liquidity risk

As a group we support the cash requirements of six individual trading units, all of which have their individual working capital requirements during a trading month. At the end of 2012 we had no bank borrowings (2011: £2,000) but as an acquisitive business which also invests in its existing infrastructure continually, the need to project future requirements is important. To encourage tough cash management and good planning we manage cash as follows:

- · We collect and communicate a weekly cash summary every Friday by subsidiary
- · We pay sales commissions, where appropriate but only once cash is received
- We monitor detailed aging analysis of debtors from each subsidiary on a monthly basis
- · We encourage subsidiary cash generation by monitoring the aging of debtors
- · We track the link between reported profit and generated cash as a key indicator of company performance

#### Credit risk

Our sales are split 47:53 (2011: 49:51) between public and private sector organisations. Whilst recognising that circumstances change, we are of the opinion that the public sector will pay its debts providing the purchasing rules have been followed. Despite the tough solvency issues facing all European governments we have seen no reason to change this view at the present time. The private sector however remains a higher risk and we remain diligent about our approach to these sales:

- · We will not do business without a purchase order
- · We must take credit checks on new customers
- We track aged debtors very diligently, reporting them monthly at Group board level
- · We do not pay sales commission on unpaid sales

#### Key personnel risk

This is a people business. Our technical staff creates the product and our sales staff sell it, supported by our marketing staff. In 2012 57% (2011: 57%) of our outflows were on people. In a competitive market we recognise good people can be poached or just lose their way. There is nothing that can beat a motivated, educated and focused team. Whilst our size limits the extent of our actions, we address this risk as follows:

- · We take care to take references when recruiting
- · Managers monitor performance individually whatever the role in the organisation
- · We offer training of specific skills where appropriate
- · We encourage flat management structures, open plan offices and easy accessibility up and down the organization
- We pay competitive market prices whilst recognising regional differences
- We incentivise subsidiary managing directors on subsidiary profit performance
- We have a broadly distributed approved option scheme for senior employees
- A number of key personnel are significant shareholders in their own right

#### Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern providing long term returns for shareholders and security for other stakeholders whilst maintaining optimal capital structure to allow for future acquisition and growth.

In order to manage the overall objective above, the Group gives consideration to the following:

The board views equity firstly as the key source of funding for acquisitions and secondly as an important incentivisation tool for management. These are the key justifications for the Group's AIM listing.

In relation to acquisitions the appropriate funding structure will be a blend of our own available cash, gearing and equity. The structure for each transaction will take into account our intention for an immediate enhancement in earnings per share.

The board is also sensitive to the fact that there may be times when capital is in short supply justifying fundraising beyond our immediate needs. With a buy and build strategy new acquisition opportunities must be responded to as they arise, though during the remainder of 2012 and 2013 the focus will be to build on developing what we have.

As an incentive for management we offer equity based payments, in line with market prices at the time of grant, aligning the long-term interests of shareholders and key executives.

In 2011 we paid our first dividend of 0.1p as a special dividend following the sale of Solcara Ltd. We paid a final dividend of 0.2 pence per share in April 2012, in respect of the year ended 30 November 2011 and due to our significant investment program we are proposing to pay a reduced final dividend in April 2013 of 0.05 pence per share, in respect of the year ended 30 November 2012, reflecting our confidence in the future and reflecting recognition to our shareholders and the cost of capital.

### 21. Deferred tax assets and liabilities

The following are the major deferred tax assets and liabilities recognised by the Group and the movements thereon during the current year end the prior year:

	Accelerated tax depreciation £'000	Convertible loan notes £'000	Share- based payments £'000	Tax losses £'000	Development costs expensed £'000	Accelerated tax on intangible assets £'000	Total £'000
At 1 December 2010	(16)	(40)	124	296	(115)	(383)	(134)
On disposal of subsidiary	(4)	-	-	(119)	-	-	(123)
Charge to income	(7)	20	(28)	52	107	17	161
Charge to equity	-	-	(83)	-	-	-	(83)
Change in tax rate	1	3	(13)	(30)	8	41	10
At 30 November 2011	(26)	(17)	-	199	-	(325)	(169)
At 1 December 2011	(26)	(17)	-	199	-	(325)	(169)
Charge to income	-	7	31	474	-	(150)	362
Charge to equity	-	-	22	-	-	-	22
Change in tax rate	2	1		(6)		14	11
At 30 November 2012	(24)	(9)	53	667	-	(461)	226

At the reporting date the Group had unused tax losses of £2,700,000 (2011: £797,000) available for offset against future profits. A deferred tax asset has been recognised in respect of all available losses on the basis that management forecasts and expectations show the losses will be used in the future. The tax losses do not have any expiry date.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

The following is the analysis of deferred tax balances, after offset, for financial reporting purposes:

	2012	2011
	£'000	£'000
Deferred tax assets	720	199
Deferred tax liabilities	(494)	(368)
	226	(169)

## 22. Share capital

Equity: Ordinary shares of 0.5p each	2012 £'000	2011 £'000
Authorised share capital		
275,000,000 ordinary shares of 0.5p each		
(2011: 275,000,000 ordinary shares of 0.5p each)	1,375	1,375
Allotted, issued and fully paid		
257,270,696 ordinary shares of 0.5p each		
(2011: 257,270,696 ordinary shares of 0.5p each)	1,286	1,286

There were no new share issues during the year (2011: nil).

On 21 September 2011 29,666,667 ordinary shares of 0.5 pence, and with a total nominal value of £148,333 were returned to the Company and were held in treasury at the year end. The shares held in treasury have no voting rights, or rights to dividends and so the total issued share capital for voting and dividend purposes is 227,604,029 (2011: 257,270,696).

# 23. Equity-settled share-based payments

The Company has a share option scheme for employees of the Group.

Ordinary share options granted and subsisting at 30 November 2012 were as follows:

Date of grant	Option price	No of shares	Exercisable between
17 October 2005	8.0p	90,000	Oct 2008-Oct 2015
24 April 2006	7.5p	881,303	Apr 2009-Apr 2016
17 November 2006	6.75p	100,000	Nov 2009-Nov 2016
28 February 2007	6.75p	111,667	Nov 2010-Nov 2017
01 February 2008	2.75p	1,000,000	Feb 2011 - Feb 2018
23 October 2008	2.75p	21,300,000	No time limit
03 April 2009	2.75p	1,000,000	Apr 2012-Apr 2019
08 April 2009	3.0p	4,683,600	Apr 2012-Apr 2019
19 May 2009	3.5p	87,744	Nov 2009-Nov 2016
29 September 2009	4.375p	2,000,000	Sep 2012-Sep 2019
04 December 2009	5.5p	1,000,000	Dec 2012-Dec 2019
19 December 2011	2.2p	4,500,000	Dec 2014-Dec 2021
07 March 2012	3.3p	1,788,894	Mar 2015-Mar 2022

Details of the movements in the weighted average exercise price ("WAEP") and number of share options during the current and prior year are as follows:

	At start of year	Granted	Cancelled	Forfeited	At end of year
WAEP 2011	3.30	4.00	3.00	4.88	3.28
WAEP 2012	3.28	2.44	-	3.55	3.04
Options 2011	37,048,973	6,000,000	1,316,399	3,478,260	38,254,314
Options 2012	38,254,314	8,288,894	-	8,000,000	38,543,208

No options were cancelled in the year (2011:1,316,399).

The options grants detailed above resulted in a share-based payment charge for the Group of £36,000 (2011: £35,000) having reversed in the current and prior year charges on the forfeiture of 8,000,000 (2011: 3,478,260) shares amounting to £47,000 (2011: £8,000).

Specific assumptions used in the calculation of the share-based payment charge applicable to the grant of options in the year and prior year are as follows:

	19 December 2011	07 March 2012
Share price at grant date	2.2p	3.3p
Exercise price	2.2p	3.3p
Expected volatility	70%	69%
Expected life of options	7 years	7 years
Expected dividend yield	3.00%	3.00%
Risk free rate	1.05%	1.05%

2011

	16 June 2011	27 June 2011	05 September 2011
Share price at grant date	3.5p	2.73p	3р
Exercise price	4p	4p	4p
Expected volatility	69%	69%	70%
Expected life of options	7 years	7 years	7 years
Expected dividend yield	3%	3%	3%
Risk free rate	2.04%	2.01%	1.33%

Expected volatility rates have been arrived at by reference to the Risk Management Service information relating to Access Intelligence Plc published by the London Business School on a quarterly basis. The rate used is the rate for the quarter in which the option is granted.

# 24. Cash and cash equivalents

The Group monitors its exposure to liquidity risk based on the net cash flows that are available. The following provides an analysis of the changes in net funds:

	As at 1 December 2011 £'000	Cash flow from discontinued operations £'000	Cash (outflow)/ inflow from continuing operations £'000	As at 30 November 2012 £'000
Cash in hand and at bank	4,162	-	(1,390)	2,772
Bank overdraft	(2)	-	2	-
	4,160	-	(1,388)	2,772

	As at 1 December 2010 £'000	Cash inflow from discontinued operations £'000	Cash inflow/ (outflow) from continuing operations £'000	As at 30 November 2011 £'000
Cash in hand and at bank	2,214	68	1,880	4,162
Bank overdraft	-	-	(2)	(2)
	2,214	68	1,878	4,160

### 25. Commitments

#### Capital commitments

The Group had no capital commitments at the end of the financial year or prior year.

#### Operating lease commitments

Following the renewal or inception of new leases, at 30 November 2012, the Group was committed to making the following payments in respect of operating leases for land and buildings expiring:

	Land and buildings		
	<b>2012</b> 20		
	£'000	£'000	
Amounts payable within 1 year	363	86	
Between 2 and 5 years	357	67	
	720	153	

The Group leases various offices and storage units under non-cancellable fixed term operating lease agreements. The lease terms are up to 10 years, with break clauses ahead of the full term and the majority are not renewable at the end of the lease period.

Other operating lease commitments comprise motor vehicles and office equipment, as follows:

	Other	
	2012	
	£'000	£'000
Amounts payable within 1 year	4	-
Between 2 and 5 years	95	-
	99	-

### 26. Related party transactions

One (2011: two) of the directors has received a portion of their remuneration through their individual service companies or directly, during the year. In each case the payments represent short term employee benefits. The amounts involved are as follows and relate to activities outside their responsibilities as directors:

	2012	2011
	£	£
R Jackson (via Ciallco Ltd.)	18,569	8,500
H Sears	-	2,500
	18,569	11,000

In all cases the directors are responsible for their own taxation and national insurance liabilities.

Elderstreet Investments Limited, a company controlled by M Jackson invoiced the group companies £121,000 (2011: £35,000) for office rental and support costs based on usage and therefore is at arms length and on standard commercial terms. Due to centralisation of AlTalent Ltd into the head office and the hiring of expertise centrally into the head office, overall headcount increased significantly on prior year as reflected in the charges from Elderstreet.

During 2012, R Jackson was regarded as unofficial Chairman by PM3 Limited a company that helped develop the Notify application for AlControlPoint when it was part of Solcara. In 2012, PM3 continued to provide services to AlControlPoint a trading division of Access Intelligence plc and in December 2012, R Jackson became a director of PM3 Limited.

Wedlake Bell, a company in which Mrs R Jackson, wife of R Jackson, is a consultant received £31,000 (2011: £117,000) for legal services during the year.

### 27. Pension commitments

Individual subsidiaries of the Group operate defined contribution pension schemes for their employees. The assets of the schemes are held separately from those of the Group. The annual contributions payable are charged to the income statement when they fall due for payment.

During the year £35,000 (2011: £48,000) was contributed by the Group to individual pension schemes. At 30 November 2012 £9,000 pension contributions were outstanding and transferred to the individual pension schemes in December 2012 (2011: £nil).

### 28. Events after the balance sheet date

On 4 December 2012, Joanna Arnold, Chief Operating Officer, subscribed for 4,125,000 new ordinary shares of 0.5 pence each at a price of 4 pence per share, investing £165,000. The proceeds were used for general working capital and the shares were admitted to trading on AIM with effect from 5 December 2012.

On 7 December 2012, Joanna Arnold, Chief Operating Officer, acquired in the open market, 875,000 ordinary shares of 0.5 pence each at a price of 4 pence per share, taking her interest to 2.16% or 5,000,000 ordinary shares.

# Company Balance Sheet Company Number: 04799195

At 30 November 2012

	Note	2012 £'000	2011 £'000
Fixed assets			
Tangible assets	2	206	11
Investments	3	8,815	8,801
Intangible assets	4	141	74
		9,162	8,886
Current assets			
Debtors	5	1,618	1,548
Cash at bank and in hand		64	1,381
		1,682	2,929
Creditors: amounts falling due within one year	6	(3,761)	(2,796)
Net current (liabilities)/assets		(2,079)	133
Creditors: amounts falling due over one year	7	(1,254)	(1,181)
Net assets		5,829	7,838
Capital and reserves			
Share capital	8	1,286	1,286
Treasury shares	8	(148)	(148)
Capital redemption reserve	10	191	191
Share option reserve	10	276	220
Equity reserve	10	126	126
Profit and loss account	10	4,098	6,163
Equity shareholders' funds	11	5,829	7,838

The financial statements were approved by the board of directors on 25 March 2013 and signed on its behalf by:

M Jackson

Chairman

### **Notes to the Company Financial Statements**

Year ended 30 November 2012

#### 1 Accounting policies

#### Basis of preparation

These separate financial statements of the parent Company, Access Intelligence Plc, which have been prepared in accordance under the historical cost convention and in accordance with applicable accounting standards under UK GAAP, are presented as required by the Companies Act 2006.

On the basis of current financial projections and available funds and facilities, the directors are satisfied that the Company, taking into account that it operates as part of the Access Intelligence plc Group, has adequate resources to continue in operation for the foreseeable future and therefore consider it appropriate to prepare the financial statements on the going concern basis (refer to the Group going concern assessment in note 2 to the consolidated financial statements). The particular accounting policies adopted by the Company are described below.

#### Results of the Company

As permitted by Section 408(3) of the Companies Act 2006, the profit and loss account of the parent Company is not presented as part of these accounts. The parent Company's loss after taxation from continuing and discontinued operations, for the financial year amounted to £1,576,000 (2011: profit £1,191,000)

#### **AIControlPoint**

On 1 December 2010 the assets and liabilities of AlControlPoint were transferred from Access Intelligence Media & Communications Ltd to the Access Intelligence Plc (the Company). AlControlPoint which holds the intellectual property to a suite of software products that provide a critical management tool for crisis management. The business was acquired as part of the acquisition of Solcara Ltd in November 2008 and was separated from Solcara initially in December 2009. The business is a start-up which lost £74,000 before tax in 2011 and £185,000 in 2012. The assets, liabilities and trading losses of the business are included within the Company's results.

#### Fixed assets

All fixed assets are initially recorded at cost.

#### Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures, fittings and equipment - 3 to 5 years Leasehold improvements - over the lease term

#### Share-based payments

The fair value of equity-settled share-based payments to employees is determined at the date of grant and is expensed on a straight-line basis over the vesting period based on the Company's estimate of shares or options that will eventually vest. In the case of options granted, fair value is measured by the Black– Scholes option pricing model. Further details are set out in note 23 of the consolidated statements.

#### Investments

Investments held as fixed assets are stated at cost less provision for any impairment.

### Intangible assets

#### Research and development expenditure

Expenditure identified as development expenditure being costs incurred on clearly defined unique projects whose outcome can be assessed with reasonable certainty and which are expected to lead to new products and revenue streams is measured at cost less accumulated amortisation and accumulated impairment losses. Where development expenditure does not meet these requirements then it is recognised as an expense in the period it is incurred.

Amortisation will be calculated so as to write off the cost of an asset over the useful economic life of that asset. In 2012 there was one (2011; one) main capitalised development project. The directors assess the useful life of the current capitalised development projects to be 3 years.

#### Software licenses

Software licences include software that is not integral to a related item of hardware. These items are stated at cost less accumulated amortisation and any impairment. Amortisation is calculated on a straight line basis over the estimated useful economic life. Although perpetual licences are maintained under support and maintenance agreements, a useful economic life of 5 years has been determined.

#### **Impairment**

The Company evaluates its financial assets for financial impairment where events or circumstances indicate that the carrying amount of such assets may not be fully recoverable. When such evaluations indicate that the carrying value of an asset exceeds its recoverable value, the impairment loss is recognised in the profit and loss account. The same approach is applied to group goodwill impairment testing as is described in note 13 of the consolidated Group financial statements.

#### **Taxation**

Current tax is the tax currently payable based on taxable profits for the year. Due to losses no current taxation will be payable by the Company and the losses will be made available for Group relief or be available for carry forward for offset against future profits of the same trade.

Deferred taxation is recognised on timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements.

Deferred tax assets are recognised to the extent that they are regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

#### Convertible loan notes

The component parts of compound instruments issued by the Group are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangement. At the date of issue, in the case of a convertible bond denominated in the functional currency of the issuer that may be converted into a fixed number of equity shares, the fair value of the liability component is estimated at the present value of the stream of future cash flows (including both coupon payments and redemption) discounted at the market rate of interest that would have been applied to an instrument of comparable credit quality with substantially the same cash flows, on the same terms, but without the conversion option. This amount is recorded as a liability on an amortised cost basis using the effective interest method until extinguished upon conversion or at the instrument's maturity date. The equity component is determined by deducting the amount of the liability component from the fair value of the compound instrument as a whole. This is recognised and included in equity and is not subsequently re-measured.

Issue costs are apportioned between the liability and equity components of the convertible loan notes based upon their relative carrying amounts at the date of issue. The portion relating to the equity component is charged directly against equity.

#### Revenue

Revenue represents the amounts derived from the provision of goods and services, stated net of Value Added Tax. The methodology applied to income recognition is dependent upon the goods or services being supplied.

In respect of income relating to annual service contracts and/or hosted services which are invoiced in advance, it is the Company's policy to spread the income of each contract equally over the contract's life. The full value of each sale is credited to deferred revenue when invoiced to be released to the statement of comprehensive income in equal instalments over the contract period.

Revenues from the delivery of infrastructure are recognised on installation with associated training and consultancy fees recognised when specified contractual milestones are met or on project completion. In the event that these services are invoiced in advance they will be credited to deferred revenue and released to the profit and loss account once delivered.

Income from the sale of licences is recognisable in full at the date of sale.

Revenue arising from management of the subsidiary undertakings is recognised on an accruals basis.

#### 2 Tangible fixed assets

	Fixtures fittings and equipment £'000	Leasehold improvements £'000	Total £'000
Cost			
At 1 December 2011	46	-	46
Additions	152	65	217
At 30 November 2012	198	65	263
Depreciation			
At 1 December 2011	35	-	35
Charge for the year	20	2	22
At 30 November 2012	55	2	57
Net Book Value			
At 30 November 2012	143	63	206
At 30 November 2011	11	-	11

#### 3. Investments

	Investment in subsidiary undertakings
	£'000
Cost	
At 1 December 2011	15,704
Additions	14
At 30 November 2012	15,718
Impairment	
At 1 December 2011 and 30 November 2012	6,903
Net Book Value	
At 30 November 2012	8,815
At 30 November 2011	8,801

Additions in the year comprise a capital contribution for the Company's obligation to settle share options on behalf of subsidiaries.

At 30 November 2012 the Company was the beneficial owner of the entire issued share capital and controlled all the votes of its subsidiaries, all of which are incorporated in England and Wales. The trading subsidiaries are set out below:

Subsidiary	Activity
Due North Ltd	Software development
Access Intelligence Media & Communicatons Ltd	Software development
Al Trackrecord Ltd (formerly Management Services 2000 Ltd)	Software development
Al Talent Ltd (formerly Cobent Ltd)	Software development
Willow Starcom Ltd	IT infrastructure and support

### 4 Intangible fixed assets

	Development costs £'000	Software licences £'000	Total £'000
Cost			
At 1 December 2011	110		110
Additions	-	120	120
At 30 November 2012	110	120	230
Depreciation			
At 1 December 2011	36		36
Charge for the year	37	16	53
At 30 November 2012	73	16	89
Net Book Value			
At 30 November 2012	37	104	141
At 30 November 2011	74	-	74

#### 5 Debtors

	2012 £'000	2011 £'000
Trade debtors	91	201
Amounts due from Group undertakings	927	521
VAT	18	24
Deferred taxation	391	525
Prepayments and other debtors	191	277
	1,618	1,548

### 6 Creditors: due within one year

	2012 £'000	2011 £'000
Amounts due to Group undertakings	3,027	2,537
Trade creditors	223	146
Other taxes and social security	54	29
Accruals and other creditors	350	82
Deferred income	107	2
	3,761	2,796

### 7 Creditors: due after more than one year

	2012	2011
	£'000	£'000
Trade and other payables	37	-
Convertible loan notes	1,217	1,181
	1,254	1,181

### 8 Share capital

See note 22 of the consolidated financial statements for further details.

### 9 Equity-settled share-based payments

See note 23 of the consolidated financial statements for further details.

#### 10 Reserves

	Share capital £'000	Treasury shares £'000	Share option reserve £'000	Equity reserve £'000	Share premium £'000	Capital redemption £'000	Profit and loss £'000	Total £'000
At 1 December 2010	1,286	-	313	176	13,490	191	(8,469)	6,987
Profit for the year	-	-	-	-	-	-	1,191	1,191
Dividend paid							(257)	(257)
Capital reconstruction (page 23)	-	-	-	-	(13,490)	-	13,490	-
Redemption of Loan note								-
<ul><li>equity portion</li></ul>	-	-	-	(50)	-	-	28	(22)
Share-based payments								-
<ul><li>— lapsed/exercised in year</li></ul>	-	-	(32)	-	-	-	32	-
Share-based payments current year	-	-	22	-	-	-	-	22
Tax reversal relating to share-based payment	-	-	(83)	-	-	-	-	(83)
Treasury shares	-	(148)	-	-	-	-	148	-
At 30 November 2011	1,286	(148)	220	126	-	191	6,163	7,838
At 1 December 2011	1,286	(148)	220	126	-	191	6,163	7,838
Loss retained for the year	-	-	-	-	-	-	(1,576)	(1,576)
Dividend paid							(455)	(455)
Share-based payments current year	-	-	34	-	-	-	(34)	-
Tax relating to share- based payment	-	-	22	-	-	-	-	22
At 30 November 2012	1,286	(148)	276	126	-	191	4,098	5,829

### 11 Reconciliation of movement in equity shareholders' funds

	2012 £'000	2011 £'000
Opening shareholders' funds	7,838	6,987
(Loss)/profit for the financial year	(1,576)	1,191
Dividend paid	(455)	(257)
Share based payment	-	22
Equity reserve arising on issue of loan notes	-	(22)
Tax credit/(charge) relating to share-based payments	22	(83)
Closing shareholders' funds	5,829	7,838

#### 12 Commitments

#### Capital commitments

The Company had no capital commitments at the end of the financial year or prior year.

#### Operating lease commitments

At 30 November 2012, the Company was committed to the following annual commitments and associated expiry terms in respect of operating leases for land and buildings expiring:

#### Land and buildings

	2012 £'000	2011 £'000
Amounts payable within 1 year	117	14
Payable between 2-5 years	102	25

#### 13 Related party transactions

The Company has taken the exemption available not to disclose transactions with wholly owned subsidiaries. See note 26 of the consolidated financial statements for details of other related party transactions.

#### 14 Events after the balance sheet date

See note 28 of the consolidated financial statements for further details.

# Access Intelligence Governance, Risk and Compliance Solutions



AlTalent
Training, Competence and Employee Performance Management



AITrackRecord
Organisational Performance Management



AlProcurement eProcurement and Supplier Risk Management



AlControlPoint
Business Continuity and Incident Management



AlMediaComms
Stakeholder Relations and Reputation Management



AlCloud
laaS, Cloud and Data Security Management